



A surgeon wearing a blue surgical mask and cap is performing laparoscopic surgery. The surgeon's hands are gloved and holding surgical instruments. A head-mounted surgical microscope is positioned above the surgeon's eyes, providing a magnified view of the procedure. The background shows the sterile environment of the operating room.

Systematic, standardized outcome measurement for clinical science and quality control

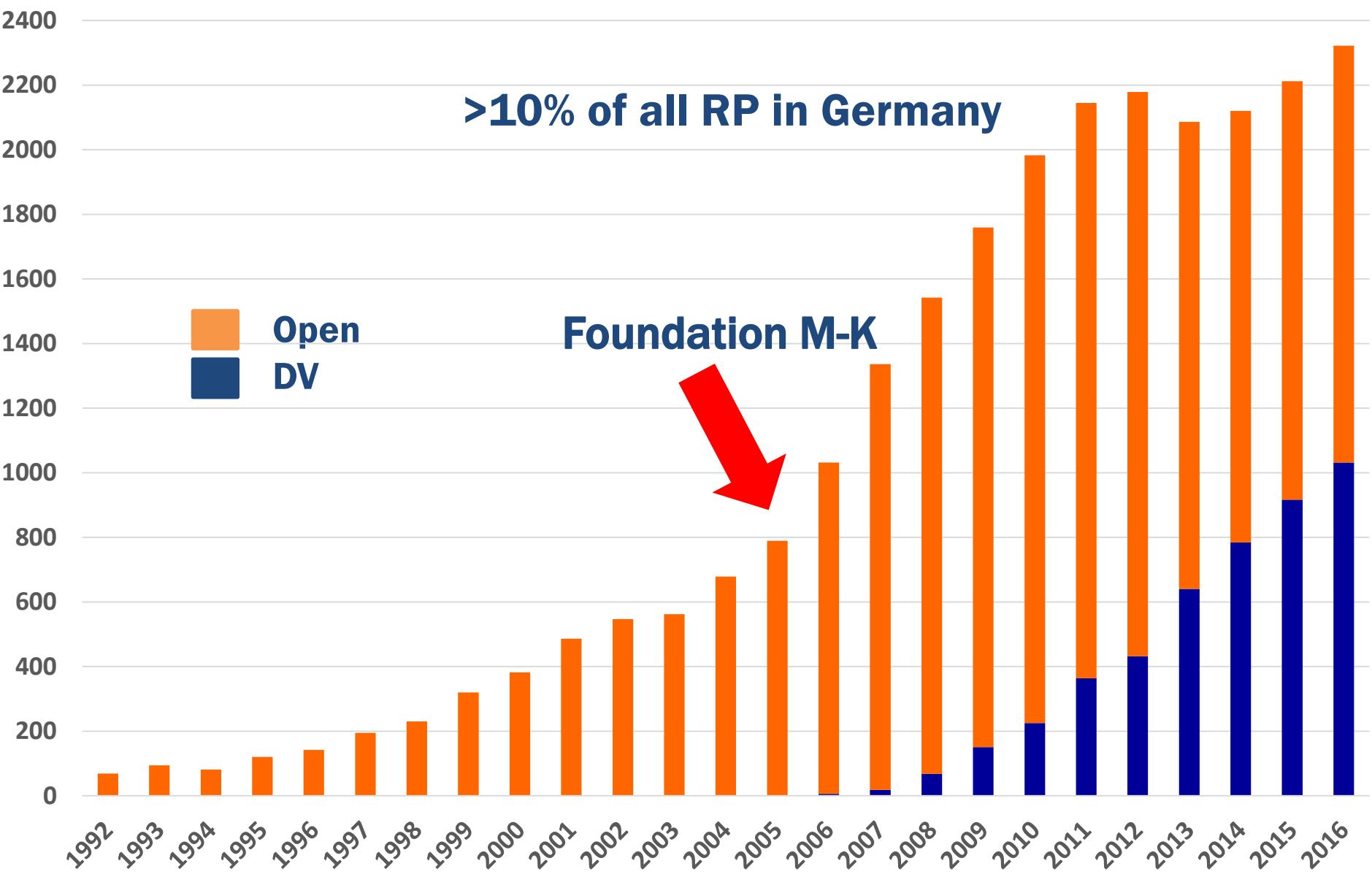
Huland Kopenhagen 2018



Universitätsklinikum
Hamburg-Eppendorf

Martini-Klinik

Radical Prostatectomy



Radical Prostatectomy/year

Prostate Cancer Centers Germany

Number RP/year



2100

1800

1500

1200

900

600

300

2012 Median 84,0
2013 Median 78,0
2014 Median 89,5

0

20

40

60

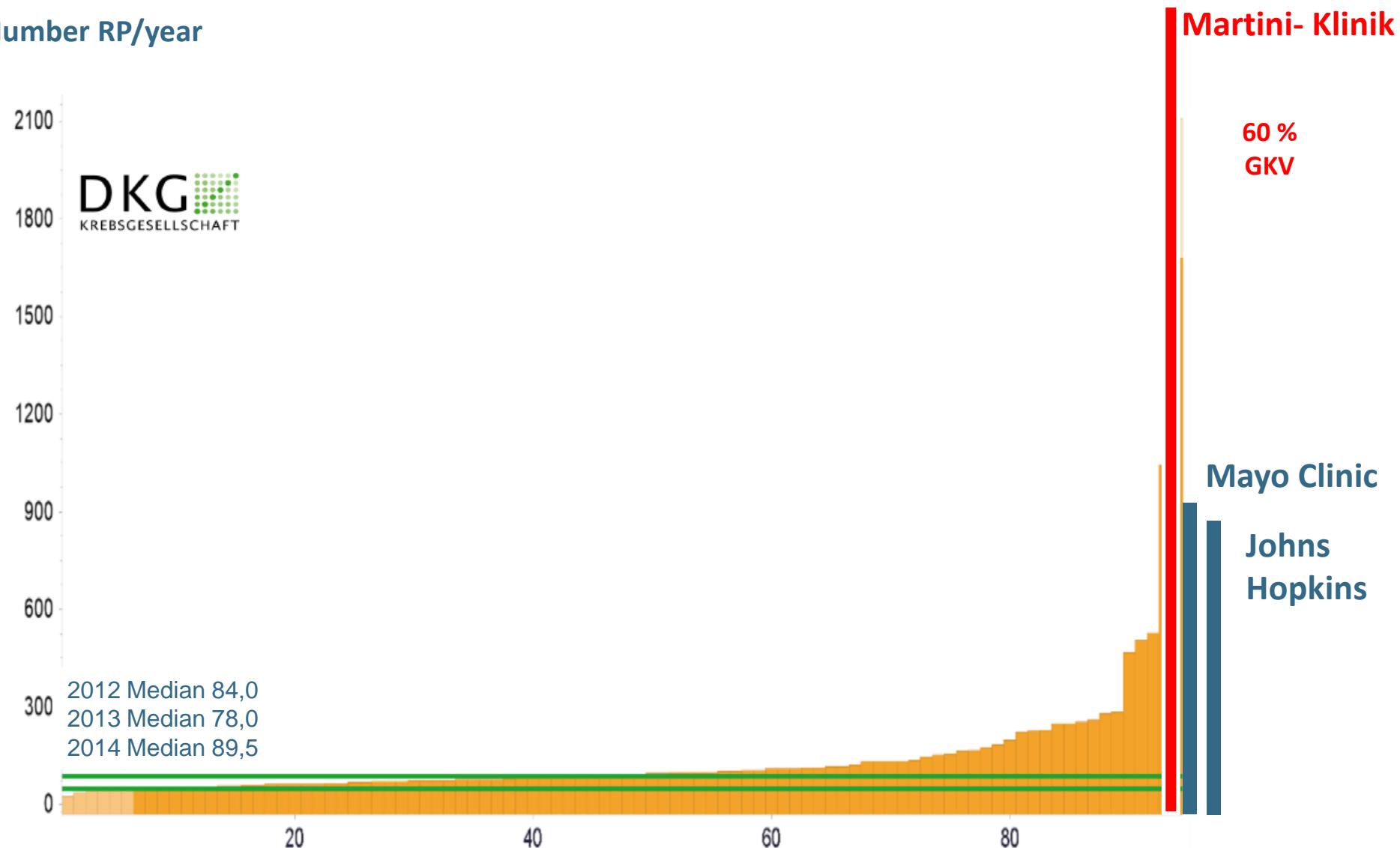
80

Martini- Klinik

60 %
GKV

Mayo Clinic

Johns
Hopkins



Martini-Klinik

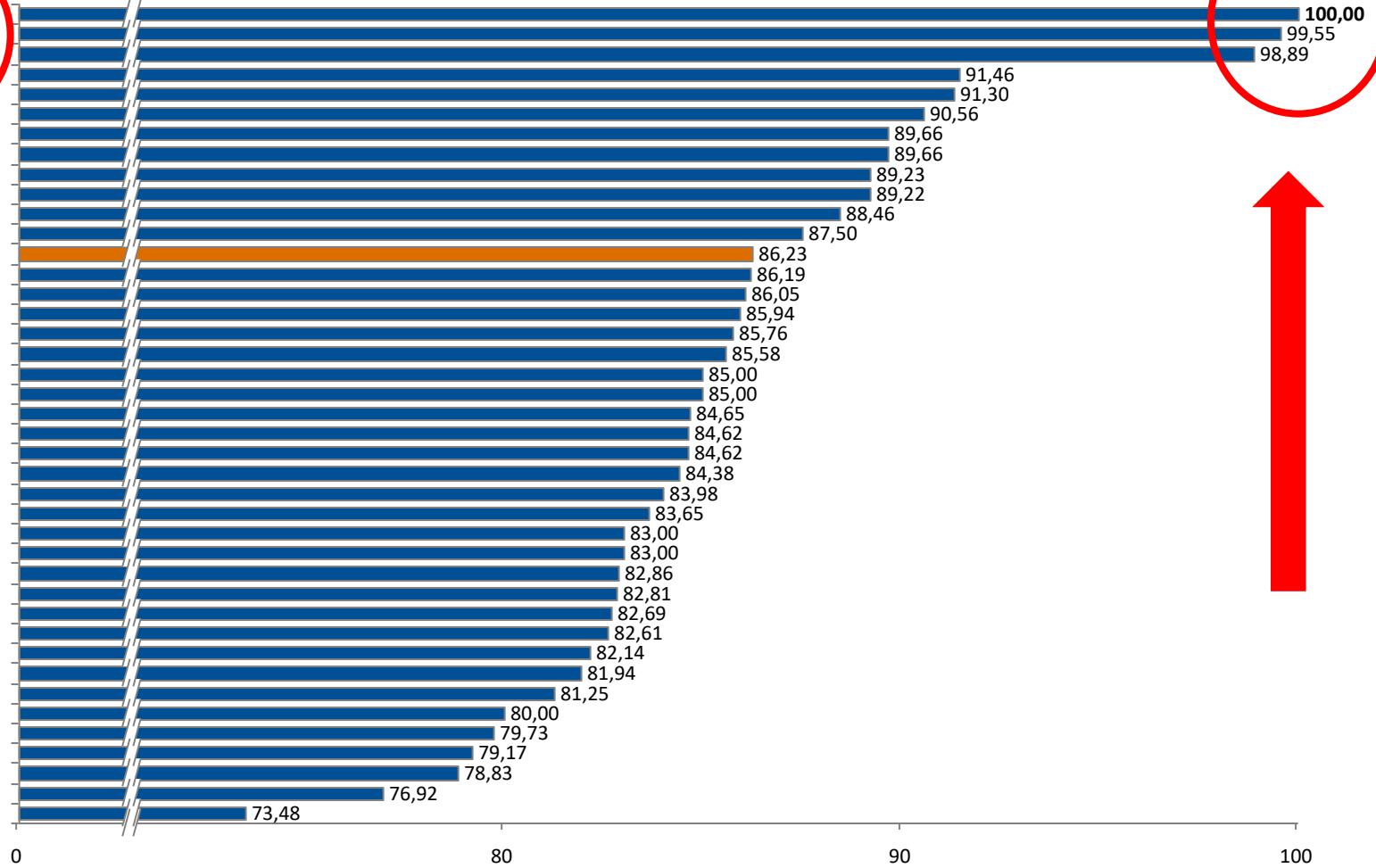
Patient satisfaction

Would you recommend the hospital to friends or family?

Martini-Klinik Station 3
Martini-Klinik Station 1
Martini-Klinik Station 4



UKE Mean



1. Specialized on Prostate Cancer

2005 founded at the University Hospital Hamburg-Eppendorf



→ Integrated Practice Unit = IPU

- Diagnostic: PCa early detection/ all types of imaging: US, MRT
- Local therapy: open RP .+ robot ass.RP., RTx, HDR-, LDR- Brachy- therapy
 - focal therapy, immuno therapy, AS
- Therapy of metastatic/cr. PC
- Clinical, basic science research
- Psychooncology, life style-complementary medicine

2. Faculty System 11 tenured positions

Prof. Dr. Graefen
Prof. Dr. Haese
Prof. Dr. Heinzer
Prof. Dr. Huland
Dr. Michl
PD Dr. Salomon
Prof. Dr. Schlomm
Prof. Dr. Steuber
Dr. Thederan
Prof. Dr. Tilki
PD Dr. Budäus



Each patient has only one contact person „his doctor“

All are high volume surgeons - all doing 200-300 RP pro year

All have their dedicated fields of prostate cancer research

3. Martini-Database since 1992

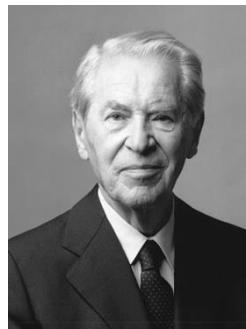
Martini-
Database

- Prostate Carcinoma Database since 1992
- Profound preop. data from each patient and his tumor (risk classification)
- **Outcome-Data from 22.956 Pat. after RP (Jan. 2017)**

Database-
Problems

- No money: not from the administration or grants
- No IT -System
- No motivation of the staff
- Critic of the referring urologists

Database-
Supporter



- Prostate Cancer Database since 1992
- PROM = Patient Reported Outcome Measurement

Most of our recent patients online



PROM = Patient Reported Outcome Measurement

- 1 week after catheter ex

- 4 questions

- early continence

-
- 6 months post op

- Grad3/4 Clavien Dindo

- Complications

-
- Yearly for 10 years



- 26 validated questions
– EPIC 26

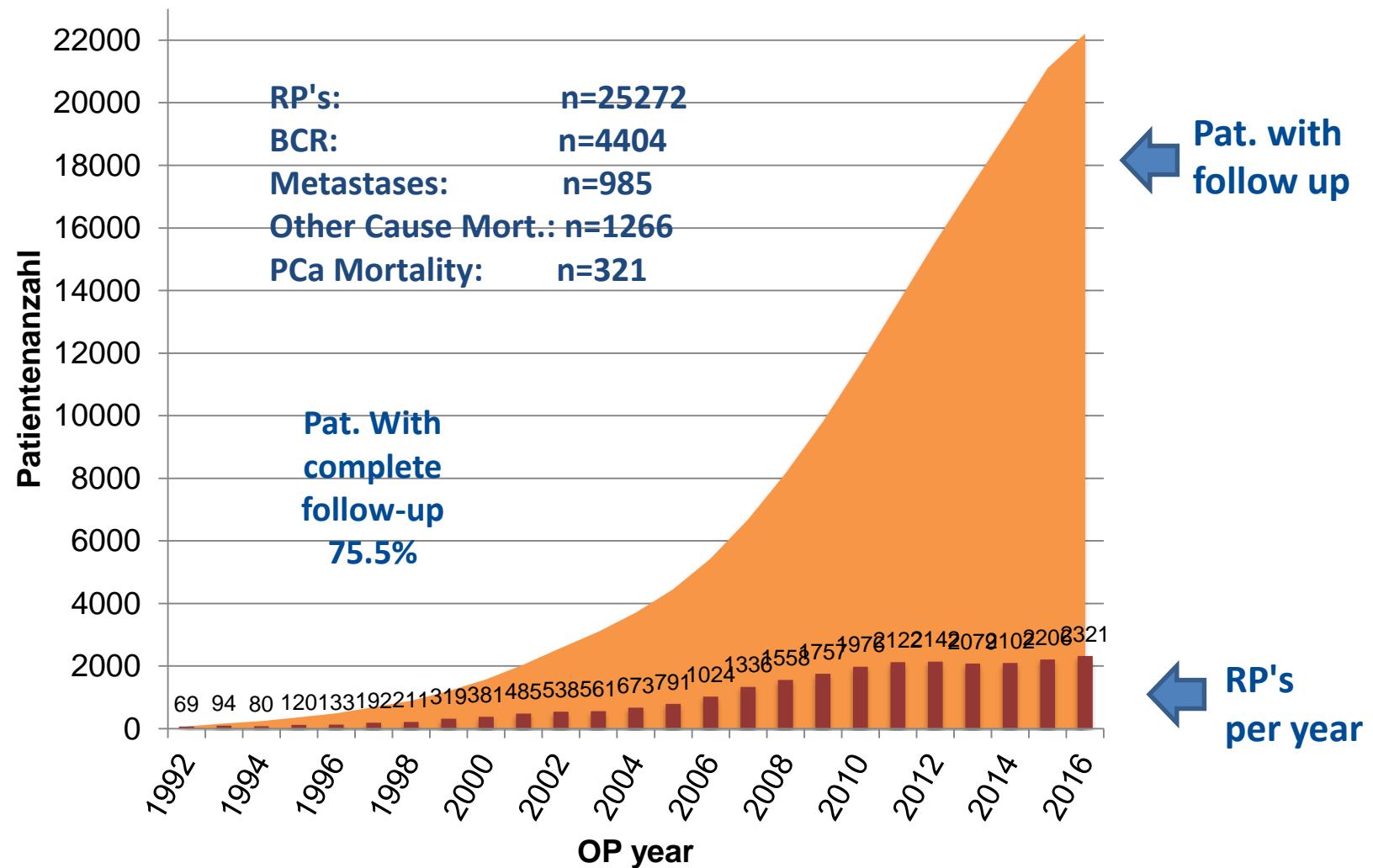
- Functional Outcome
 - Bladder function
 - Bowel function
 - Erectile function
 - Hormone Therapy

-
- Yearly, lifelong

- 7 questions

- Oncologic Outcome

Martini-Database



> 22 956 pts. have contributed so far relevant data

Martini-Database

An investment is necessary

Outcome study group:
2 Database manager
1 IT expert
1 Biostatistician

approx. 1,400 questionnaires / month

1

Clinical research

2

Basic science

3

Pat. information/counselling

4

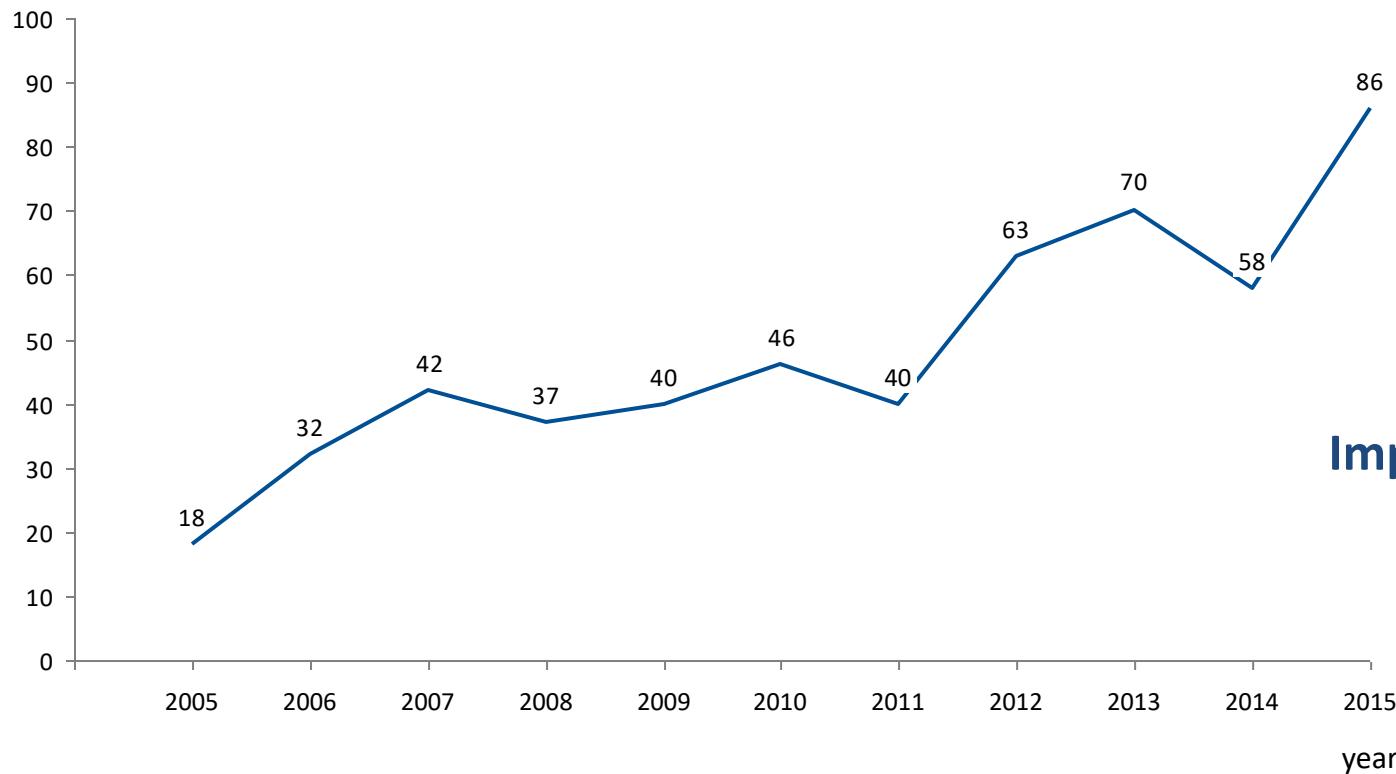
Quality control

5

Valu - based Health Care

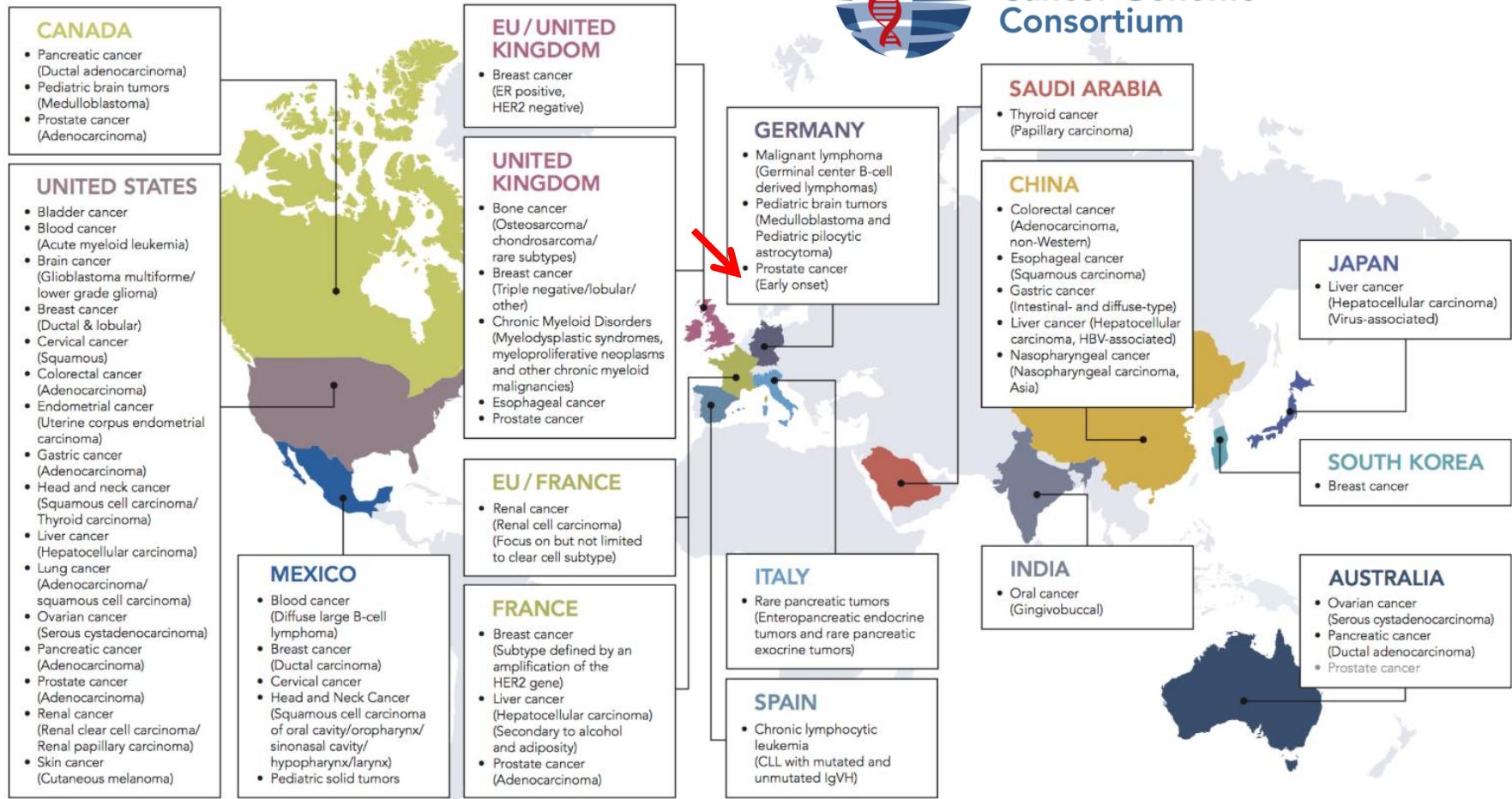
Database has contributed to high scientific output

Number of publications / year



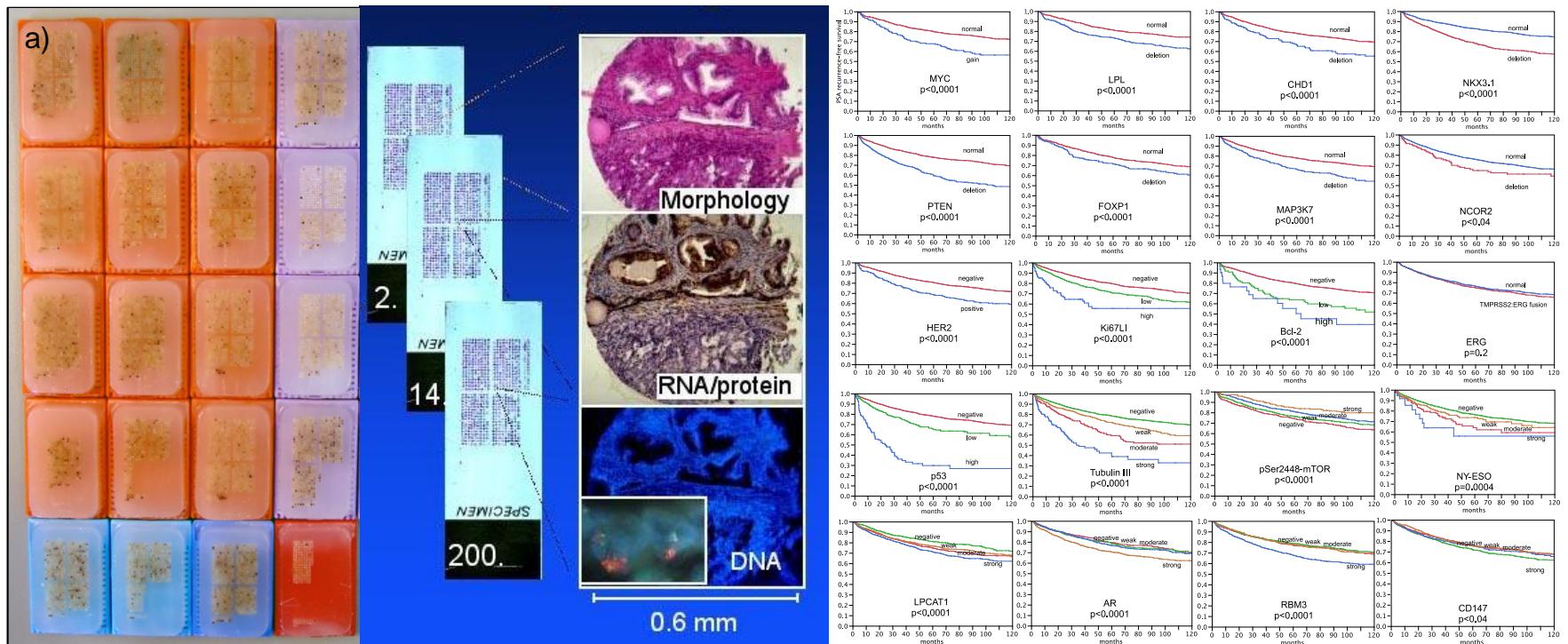
300 – 400
Impact f. points / year

Basic science: ICGC, TCGA





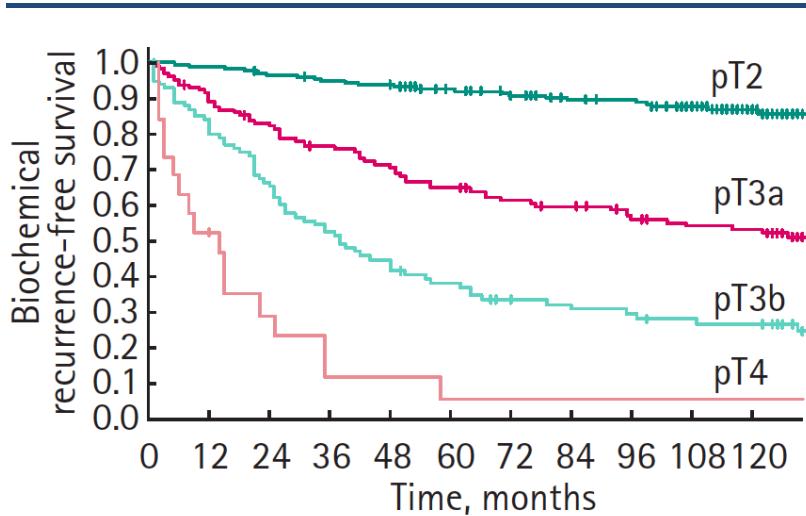
Hamburg TMA plus Database Samples of 18 000 RP Pat. and their Outcome Data



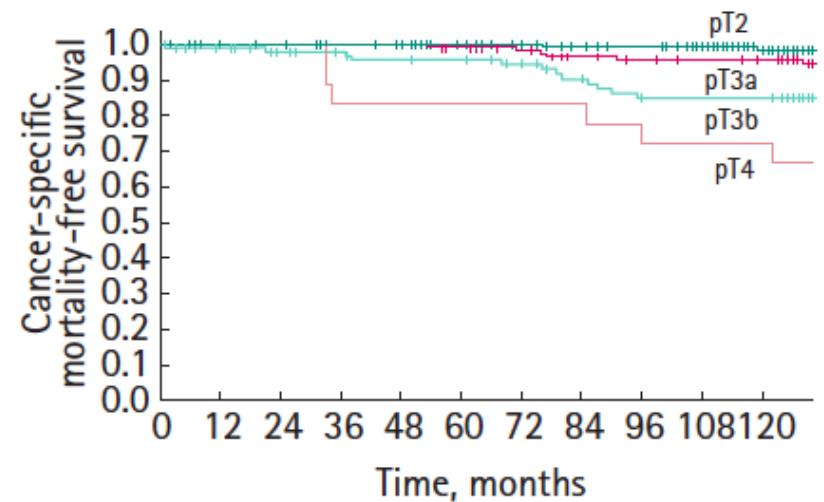
12 000 Prostate Carcinoma
600 normal Prostate tissue
180 normal Prostate
(Cystoprostatectomy)

Patient counselling

BCR-free survival



Cancer-specific survival



pT-stage

10 year BCR-free

pT2

87,0%

pT3a

53,0%

pT3b

28,5%

pT4

9,4%

pT-stage

10 year

cancer-specific survival

pT2

98,0%

pT3a

96,0%

pT3b

85,0%

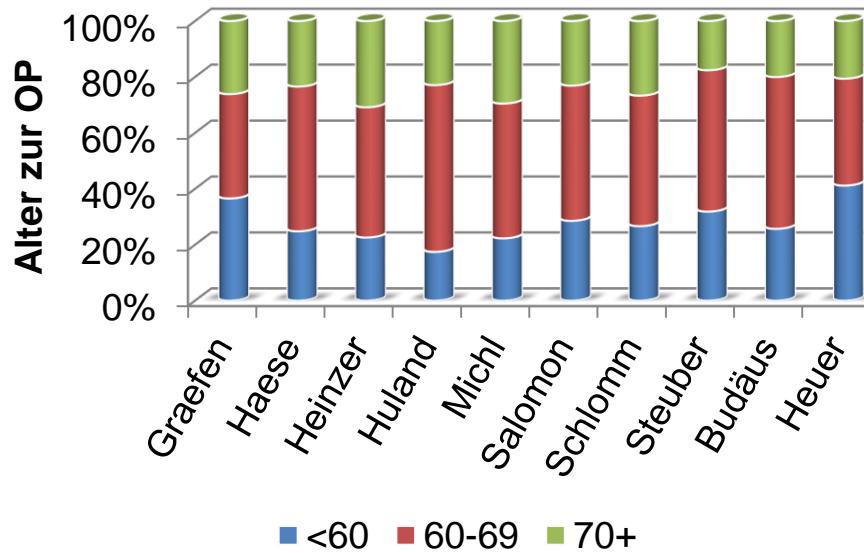
pT4

72,0%

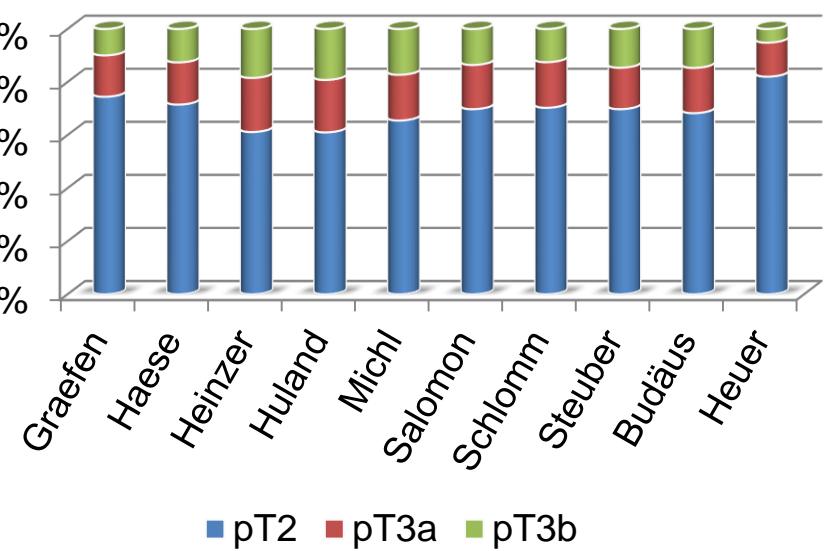
Internal quality control of all surgeons every 6 months

Nr. 17

Age distribution

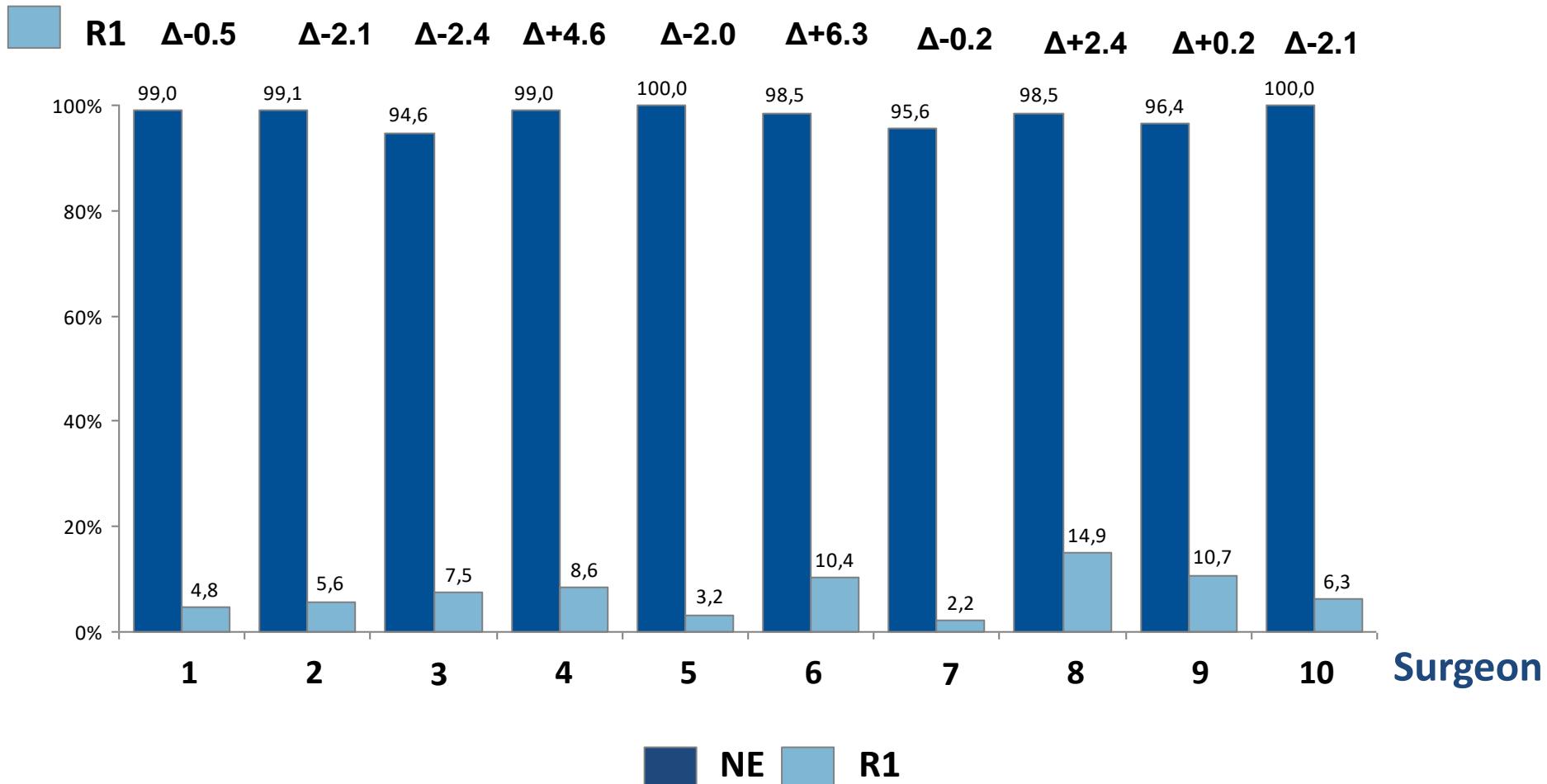


Stage distribution



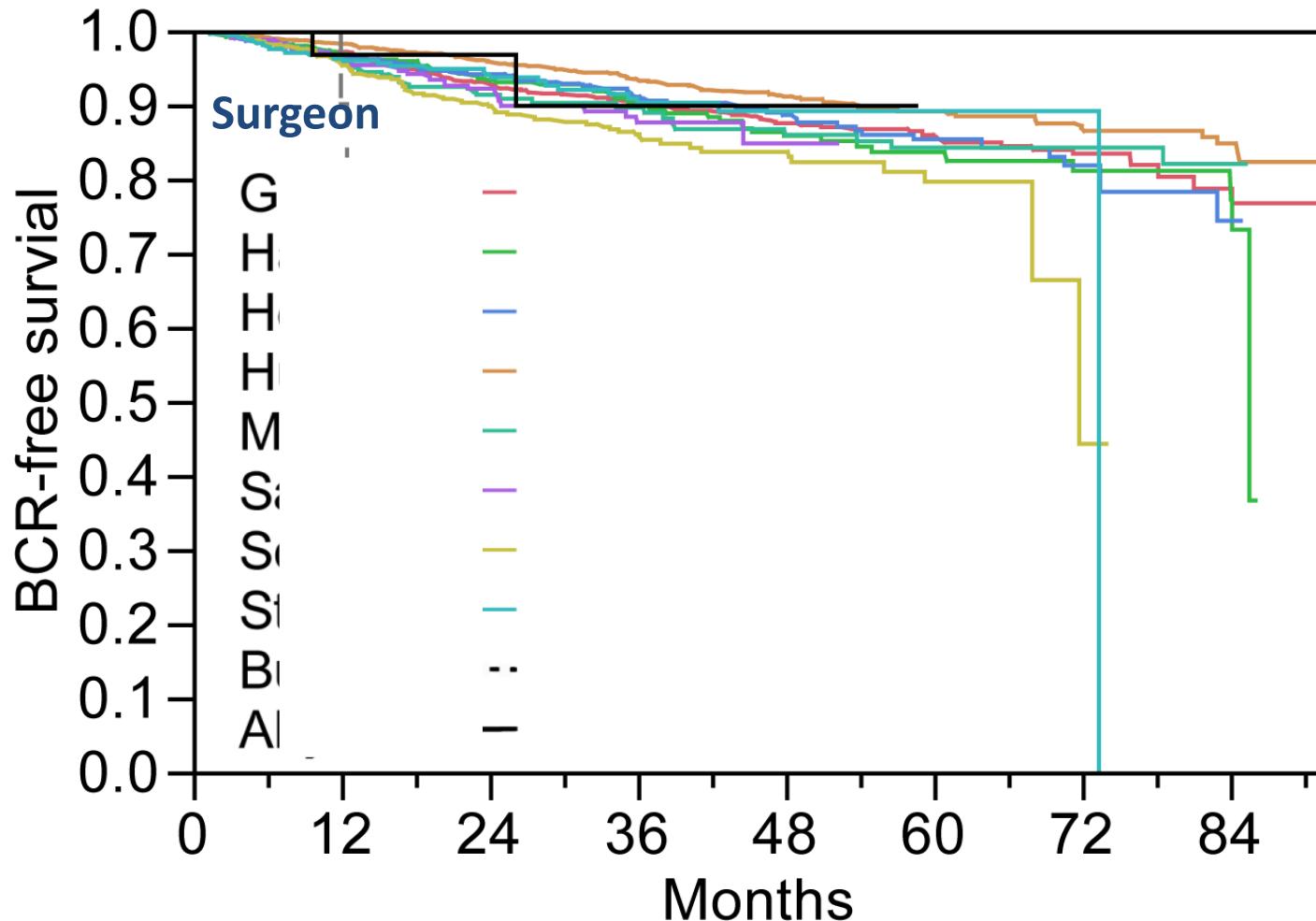
Internal quality control of all surgeons every 6 months

Nerversparing (NE) and positive margin (R1) pT2 PCa



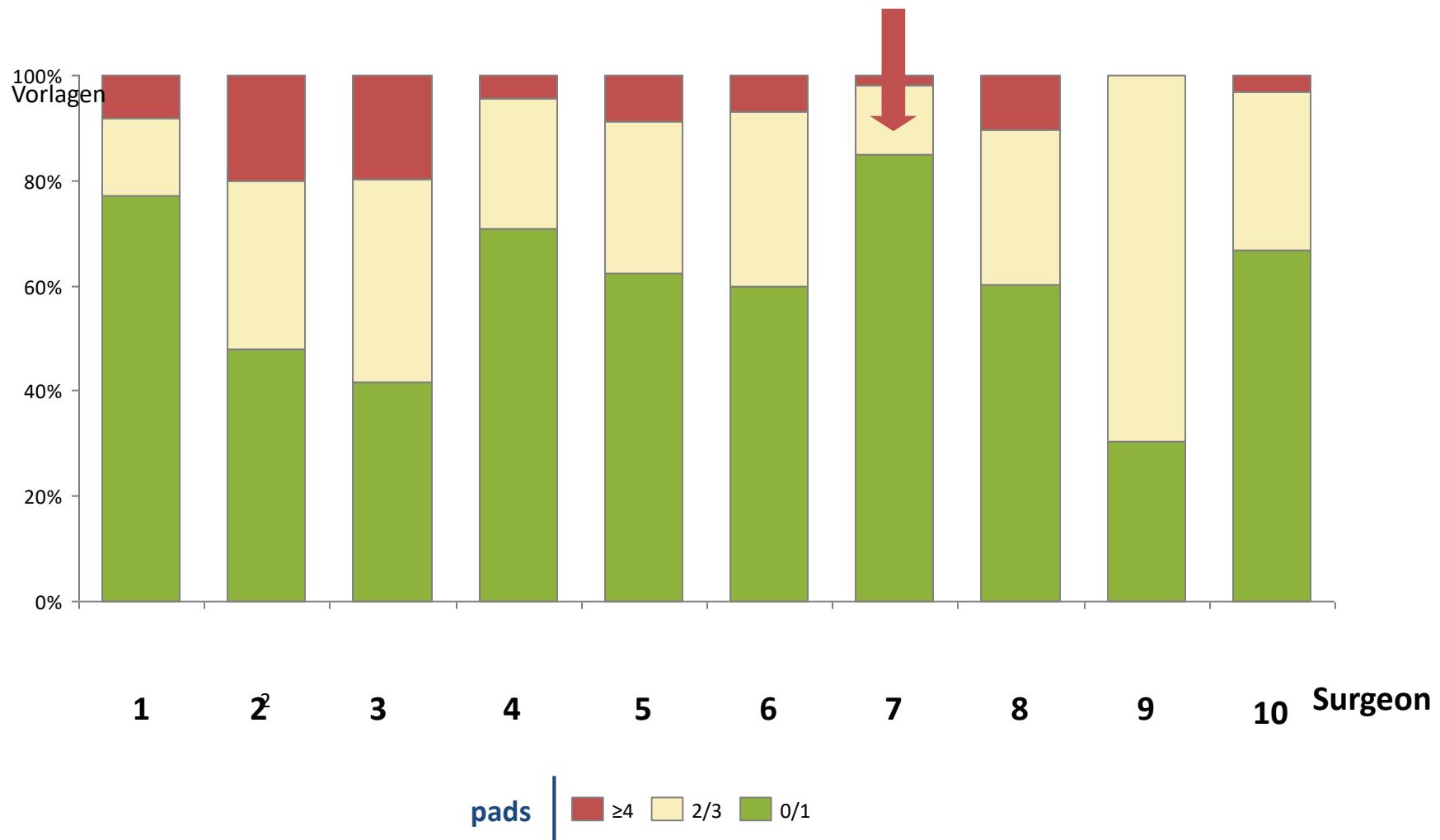
Internal quality control of all surgeons every 6 months

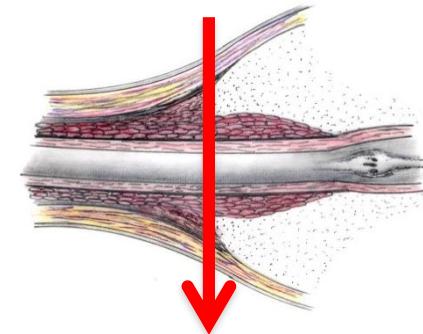
PSA recurrence free survival – pT2



One week letter:

Continence 1 week after removing the catheter





Surgery in Motion

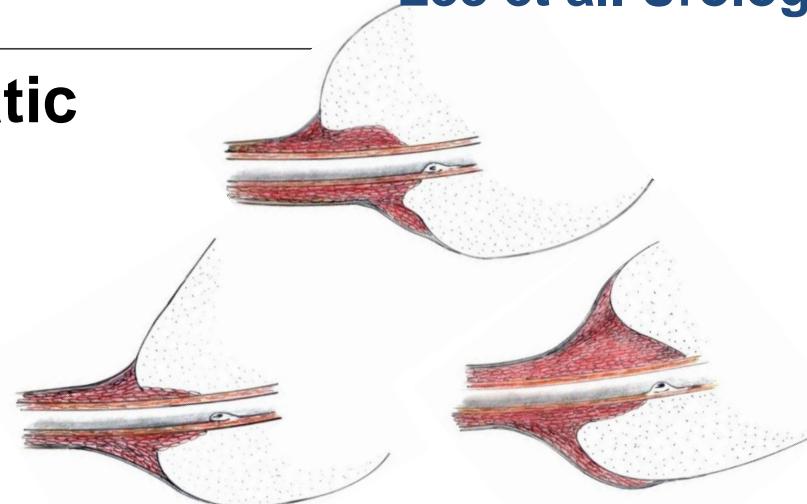
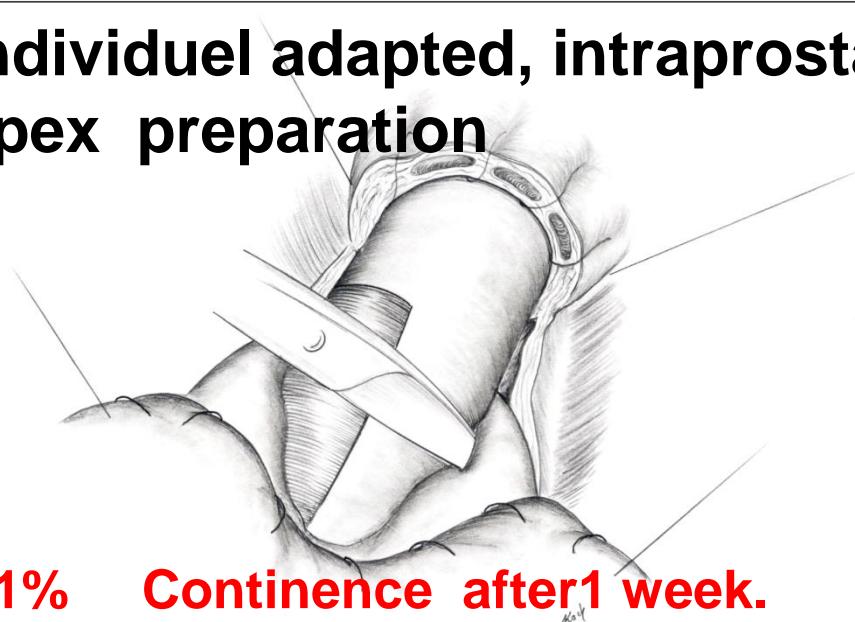
Full Functional-Length Urethral Sphincter Preservation During Radical Prostatectomy

Thorsten Schlomm *, Hans Heinzer, Thomas Steuber, Georg Salomon, Oliver Engel, Uwe Michl, Alexander Haese, Markus Graefen, Hartwig Huland

Martini-Clinic, Prostate Cancer Centre, University Medical Centre Hamburg-Eppendorf, Hamburg, Germany

Lee et al. Urology 2006

Individual adapted, intraprostatic apex preparation

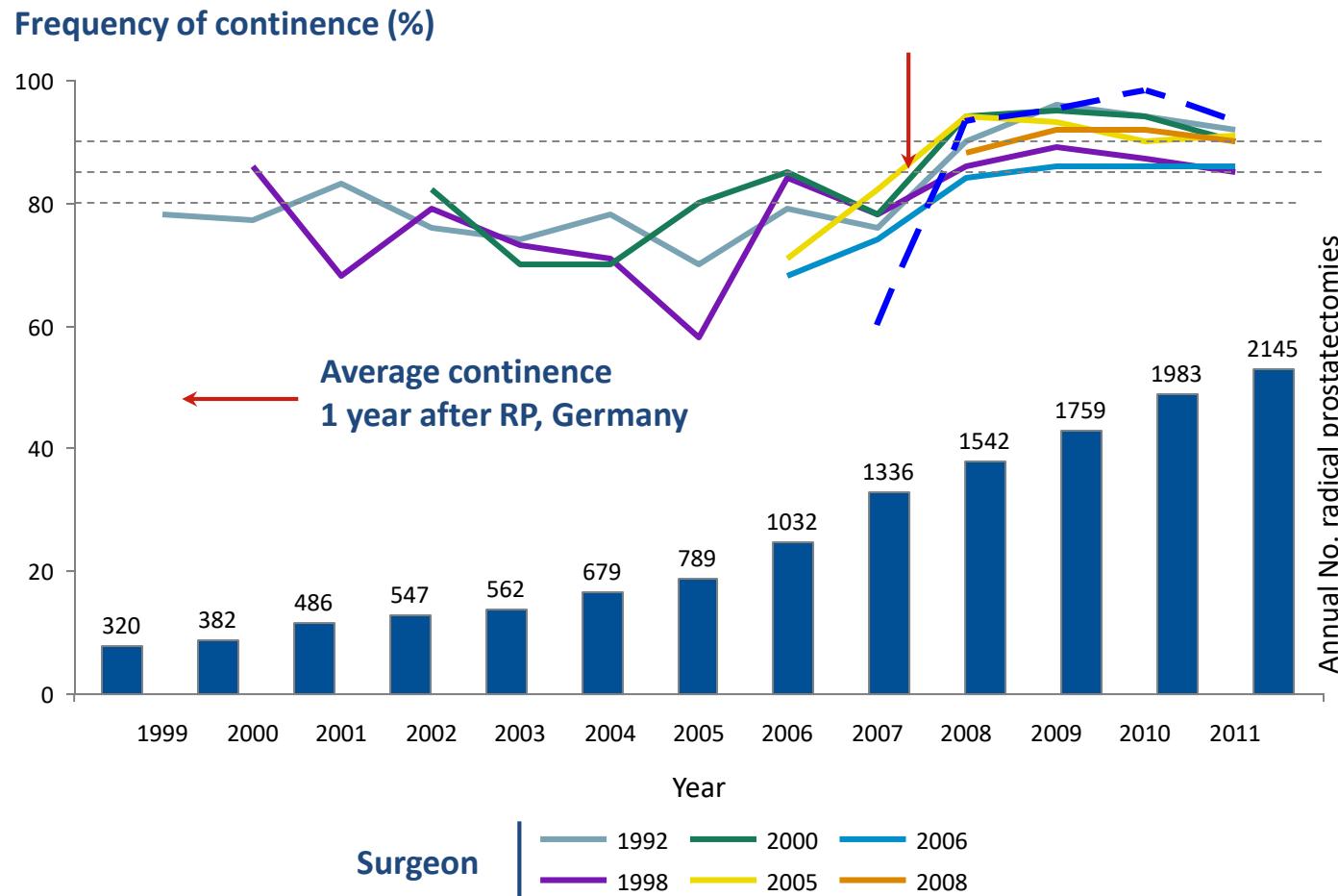


71% Continence after 1 week.

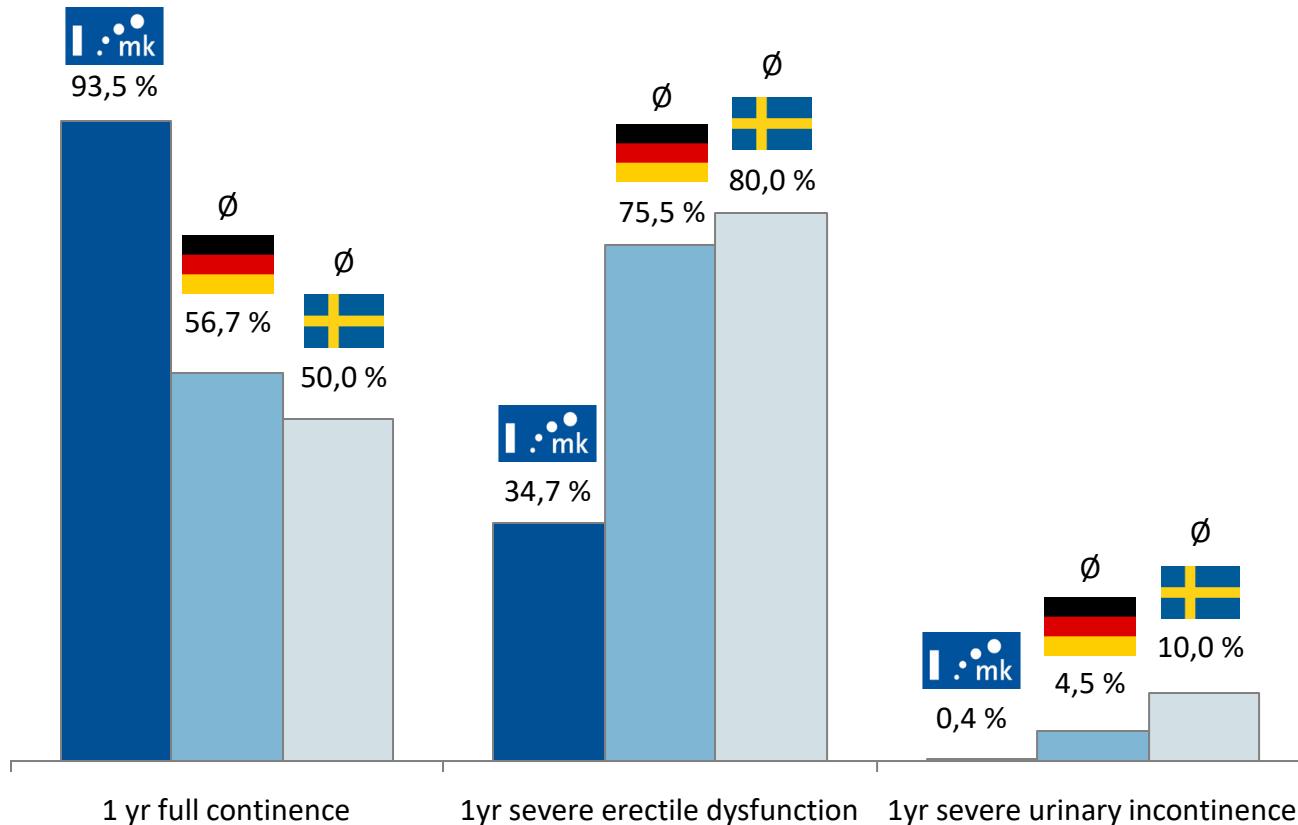
Identical positive margin rate
13.7% / 14.2% (pT2-4)

Significantly improving continence rates over time

22



Variations in outcome - national and international



1. Swedish data rough estimates from graphs

Source: National quality report for the year of diagnosis 2012 from the National Prostate Cancer Register (NPCR) Sweden, Martini Klinik, BARMER GEK Report Krankenhaus 2012, Patient-reported outcomes (EORTC-PSM), 1 year after treatment, 2010

Some examples (ICHOM)

2X variation in 30-day mortality rate from heart attack in US



4X variation in bypass surgery mortality in the UK



9X variation in complication rates from radical prostatectomies in the Netherlands



18X variation in reoperation rates after hip surgery in Germany



20X variation in mortality after colon cancer surgery in Sweden



Traditional instruments for quality control and certification in health care

Process / management control

Certification, audits, quality report

Minimal surgical volume regulation

Regionalisation

No Outcome



Collaborative Review – Prostate Cancer

A Systematic Review of the Volume–Outcome Relationship for Radical Prostatectomy

Quoc-Dien Trinh ^{a,b,c,*}, Anders Bjartell ^d, Stephen J. Freedland ^e, Brent K. Hollenbeck ^f,
Jim C. Hu ^g, Shahrokh F. Shariat ^h, Maxine Sun ^b, Andrew J. Vickers ⁱ

low vs. high surgeon volume (> 40 RRPs/ year)

Transfusion rate OR 8,6

Perioperative complications, $p < 0.001$

numbers of LN : $p < 0,009$

Positive surgical margins: $p < 0.001$

Biochemical recurrence: $p < 0.001$

Risk of adjuvant therapy: $p < 0.001)$

Late urinary complications : $p < 0.001$

Potency- and Continence after 1 year: $p < 0.005$



Value =

Patient health outcomes
achieved

—
Cost of delivering those outcomes



Redefining Healthcare; M. E. Porter & E. O. Teisberg 2006

Outcome measurements
are the powerful lever to unlock a
value-based healthcare system

“Stern” Interview- März 2013: Es ist unethisch, keine Outcome Messungen zu haben

INSTITUTE FOR STRATEGY
AND COMPETITIVENESS



BCG

THE BOSTON CONSULTING GROUP

KAROLINSKA INSTITUTET
ANNO 1810 * LIVESCIENCES

Karolinska
Institutet



Michael E. Porter, PhD



Stefan Larsson, MD, PhD



Martin Ingvar, MD, PhD



ICHOM

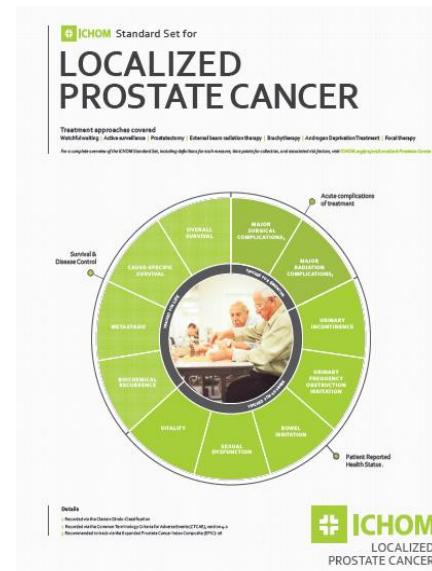
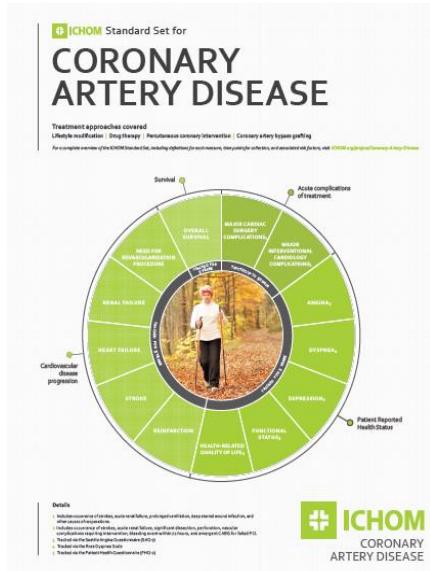
International Consortium of Health Outcomes Measurement

Value-based Healthcare System: ICHOM-Standard Set for most diseases

Systematic,
standardised ,
risk adapted ,
transparent,
international comparable
Outcome-analysis by the use of PROM

Minimal Data Set per disease:
Only outcome data-which matters for the patients

ICHOM's first Standard Sets



What should be documented before and after treatment ?

A minimal Standard Set for cross disciplinary Outcome Measurement - identical for all treatment options including AS

March 2013

Invitation to experts to join
the working group
by H.Huland / M.Graefen

Mai 2013

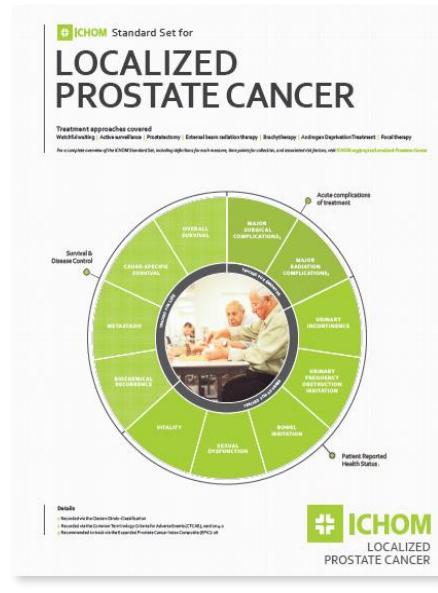
Meeting of the working group
at the AUA, San Diego

Mai-Dec. 2013

6 Telephone conferences,
multiple surveys
of the working group

Nov. 2013

Manual Loc. Prostate Cancer
2nd ICHOM conference ,
Harvard Boston



Platinum Priority – Prostate Cancer
Editorial by XXX on pp. x-y of this issue

Defining a Standard Set of Patient-centered Outcomes for Men with Localized Prostate Cancer

Neil E. Martin ^{a,b,1,*}, Laura Massey ^{a,1}, Caleb Stowell ^a, Chris Bangma ^c, Alberto Briganti ^d, Anna Bill-Axelson ^e, Michael Blute ^f, James Catto ^g, Ronald C. Chen ^h, Anthony V. D'Amico ^b, Günter Feick ⁱ, John M. Fitzpatrick ^j, Steven J. Frank ^k, Michael Froehner ^l, Mark Frydenberg ^m, Adam Glaser ⁿ, Markus Graefen ^o, Daniel Hamstra ^p, Adam Kibel ^q, Nancy Mendenhall ^r, Kim Moretti ^s, Jacob Ramon ^t, Ian Roos ^u, Howard Sandler ^v, Francis J. Sullivan ^w, David Swanson ^x, Ashutosh Tewari ^y, Andrew Vickers ^z, Thomas Wiegel ^{aa}, Hartwig Huland ^o

Prostate Cancer Outcomes-Compare And Reduce Variation PCO-CRV Trial

- To describe international patterns of presentation, care, and patient-reported outcomes for men diagnosed with localized prostate cancer.
- To provide feedback on quality metrics and outcomes; thereby identifying organisations with better and worse outcomes and to identify contributing structure and process factors.

INTERNATIONAL STUDY SITES: 140 INST. 14 COUNTRIES

PCO-CRV Leadership Team

C.MOORE



J.MILLAR



J.LEWIS



M.LITWIN



H.HULAND S.EVANS



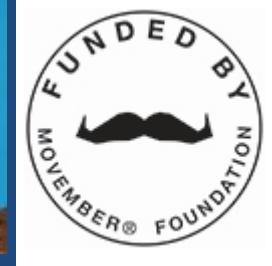
S.EVANS



MOVEMBER
P.VILANTI



MOVEMBER
P.VILANTI



Prostate Cancer Outcomes-Compare And Reduce Variation

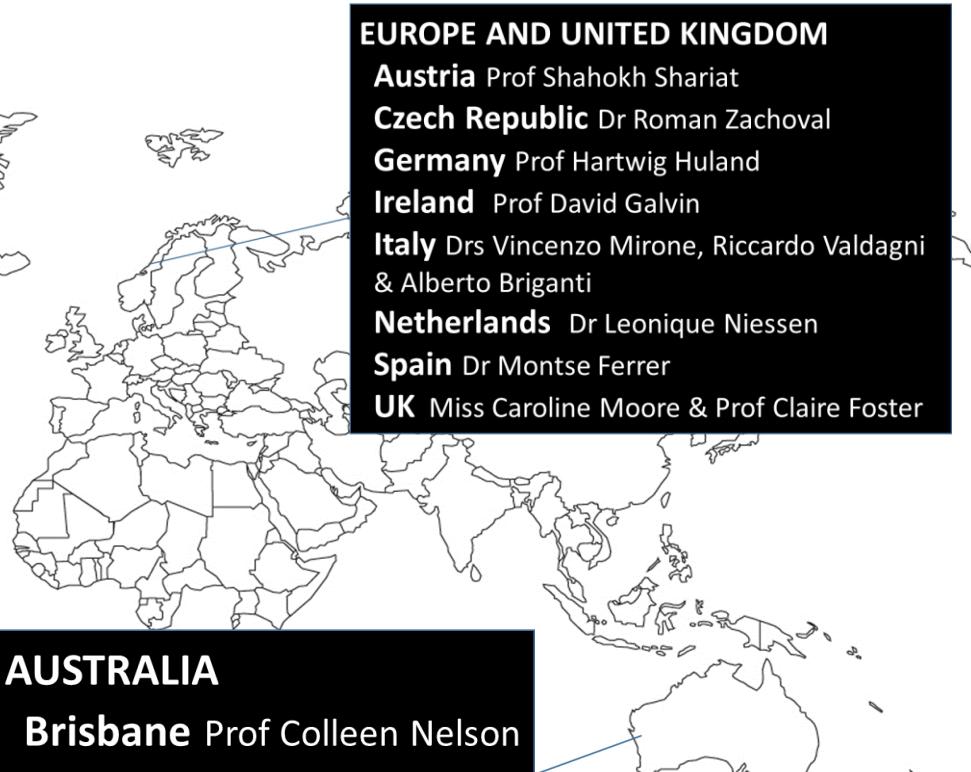
International study sites:140 Inst.14 Countries



USA AND CANADA

Canada Prof John Lewis, Simon Tanguay, Dr Tony Finelli & Larry Goldenberg

US Dr Susan Linsell, Profs Mark Litwin, Peter Carroll, Daniel Barocas, Peter Chang & Andrew Vickers



Outcome Measurement with transparent results

Requires an investment, but it pays off

It is intellectual fun

Enables medical progress

Improves Quality

Reduce overall costs

Can be the basis for a great success for the clinic

We should do it for our patients

Martini-Prinzip

Martini-Prinzip

Martini-Prinzip

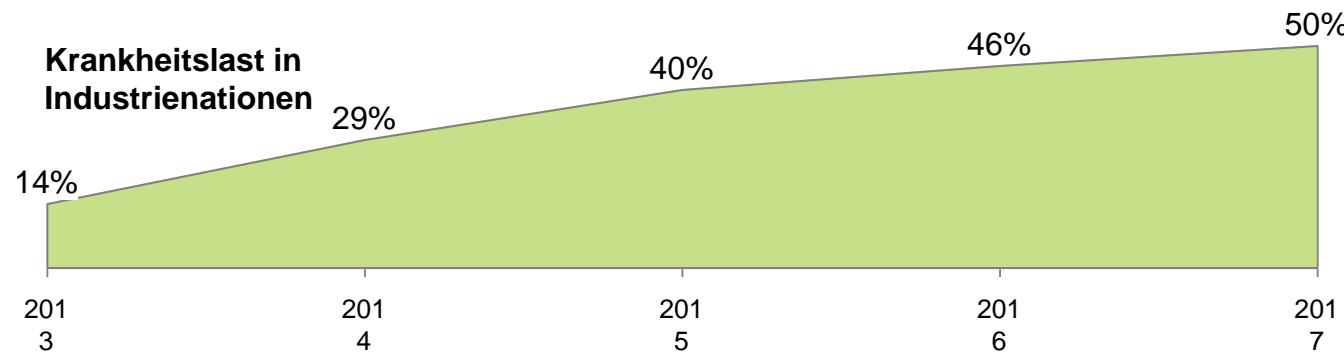
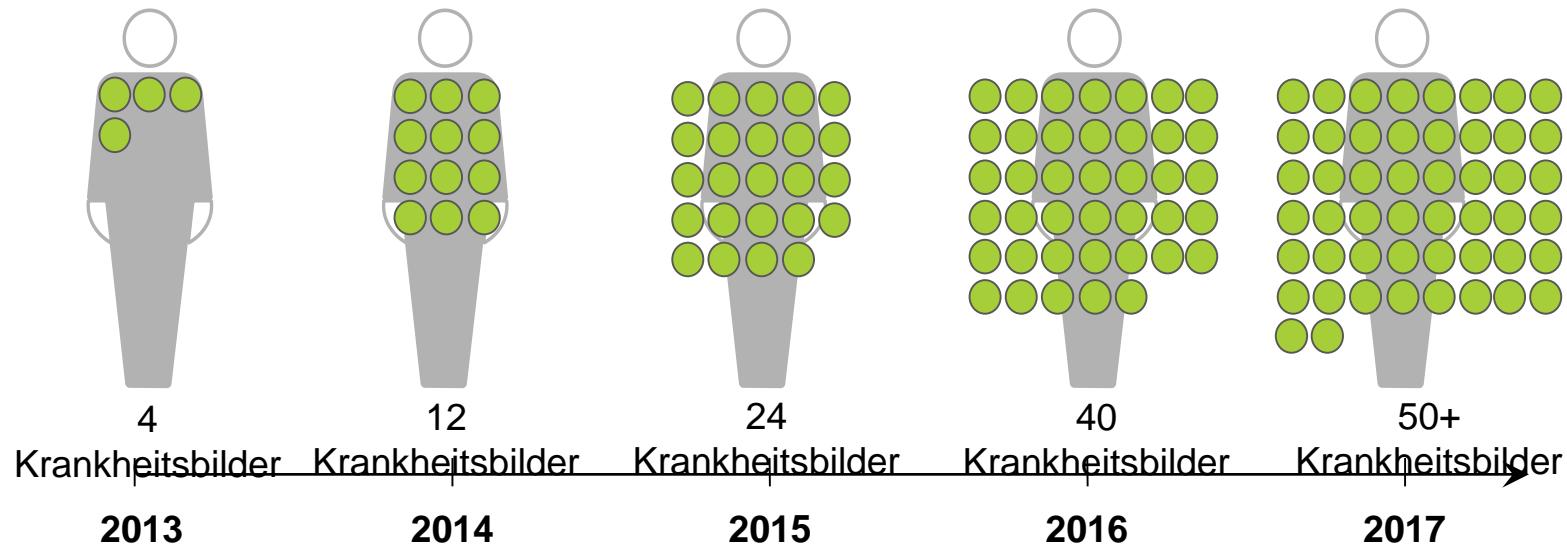


Prostate Cancer Outcome (PCO) Study

Value-based Healthcare (VBHC)

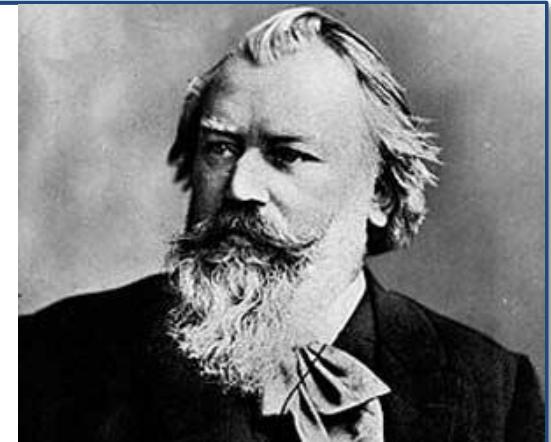


2017 – standard sets for 50% of the world wide diseases



With a vision of systematically measuring clinical and patient outcomes for men with localised disease, comparing health outcomes, sharing results and mobilising the exchange of knowledge in a global population, PCO-CRVs Study Objectives are:

Theodor Billroth, 1860



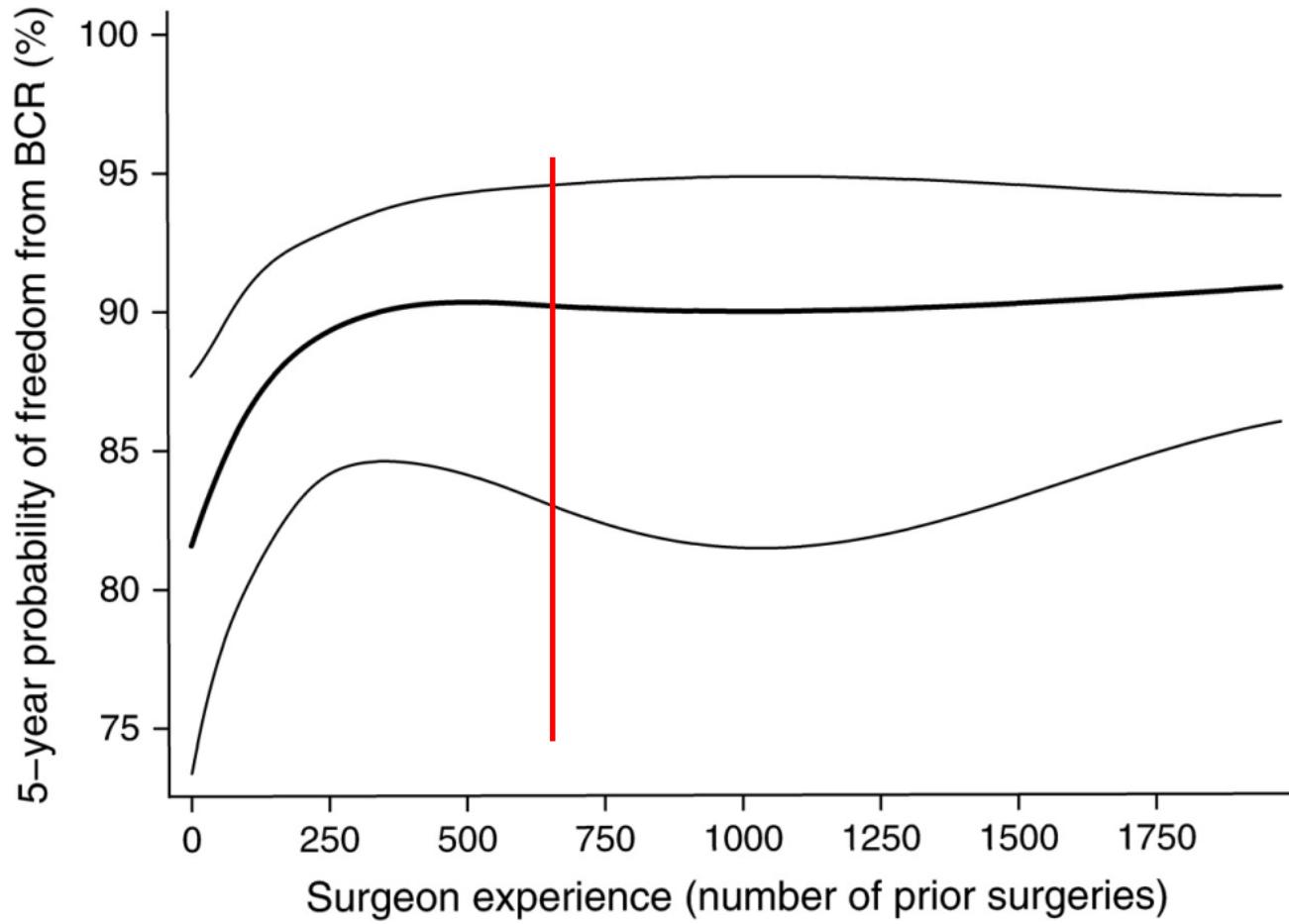
“ Soon, there will be a time where our scholars and colleagues will not be satisfied with general comments on surgical quality outcome- instead they will call any physician a charlatan who is incapable to quantify his results. ”

Martini-Prinzip

EIN Jahr in der Martini-Klinik

- > 5,000 Prostata(cancer?) Patienten
- > 1,500 Prostata Biopsien (MRI-Fusion/konv./ Elastographie)
- > 2,400 Radicale Prostatektomien
- > 400 primäre Bestrahlung
- klinische Studien (> 700 Patienten rekrutiert)
- Wiss. Output (2015: 87 Publikationen, 560 Impact Punkte)

Individuelle Lernkurve



NeuroSAFE

Neurovascular Structure Adjacent Frozen-Section Examination

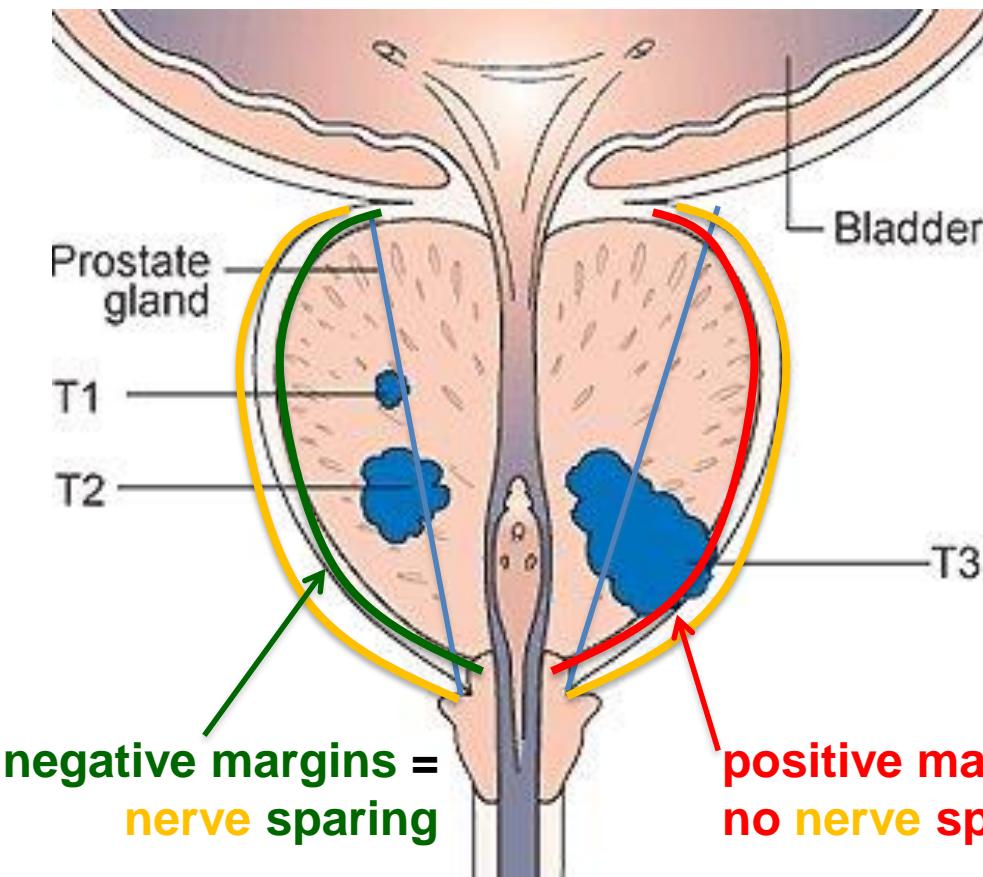
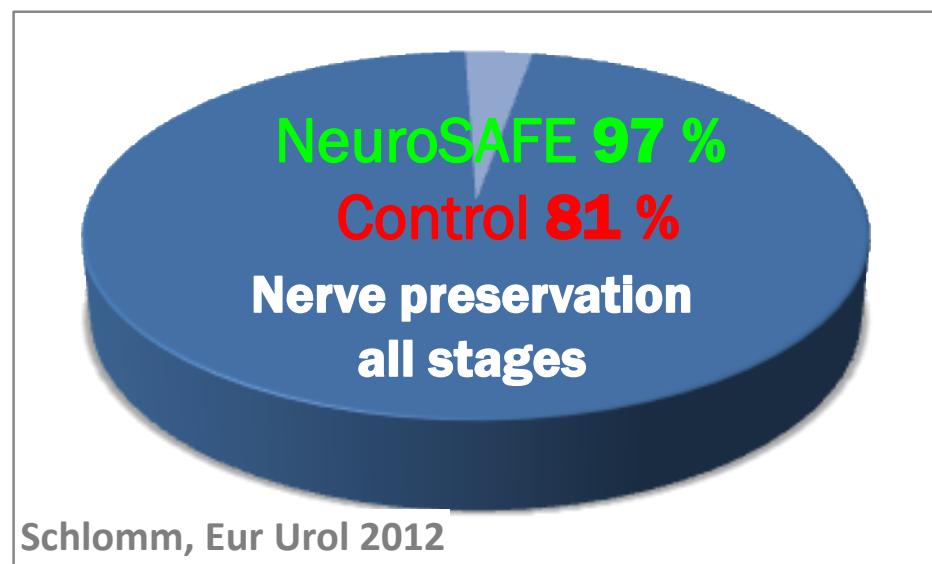


Diagram showing T1-3 stages of prostate cancer
© CancerHelp UK



Impact on nerve preservation



Staging	Nerve Preservation	Positive Surgical Margins
pT2	99 / 92	7 / 12
pT3a	94 / 72	21 / 32
pT3b	88 / 40	47 / 51

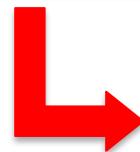
Nerve preservation in:

- 25.561 cases in germany 2012: 32.8 %
- 18.355 AOK-Patients 2008-2011 treated in 245 hospitals with > 30 cases per year 37.8 %
- Barmer GEK Report 2012: 47.4 %

Tabelle 3-23: Weitere Therapie nach dem Index-Aufenthalt
bis zum Befragungszeitpunkt nach Angaben der Patienten

Quelle: Patientenbefragung

Behandlung	Prostatektomie		Martini-Klinik 2013
	Sofort	Später ^a	
Art der Therapie ^a	n=483	n=117	n = 2147
Keine	56,7%	58,1%	88.2 %
Hormontherapie	11,0%	12,8%	4.2 %
Bestrahlung	19,1%	15,4%	7.6 %

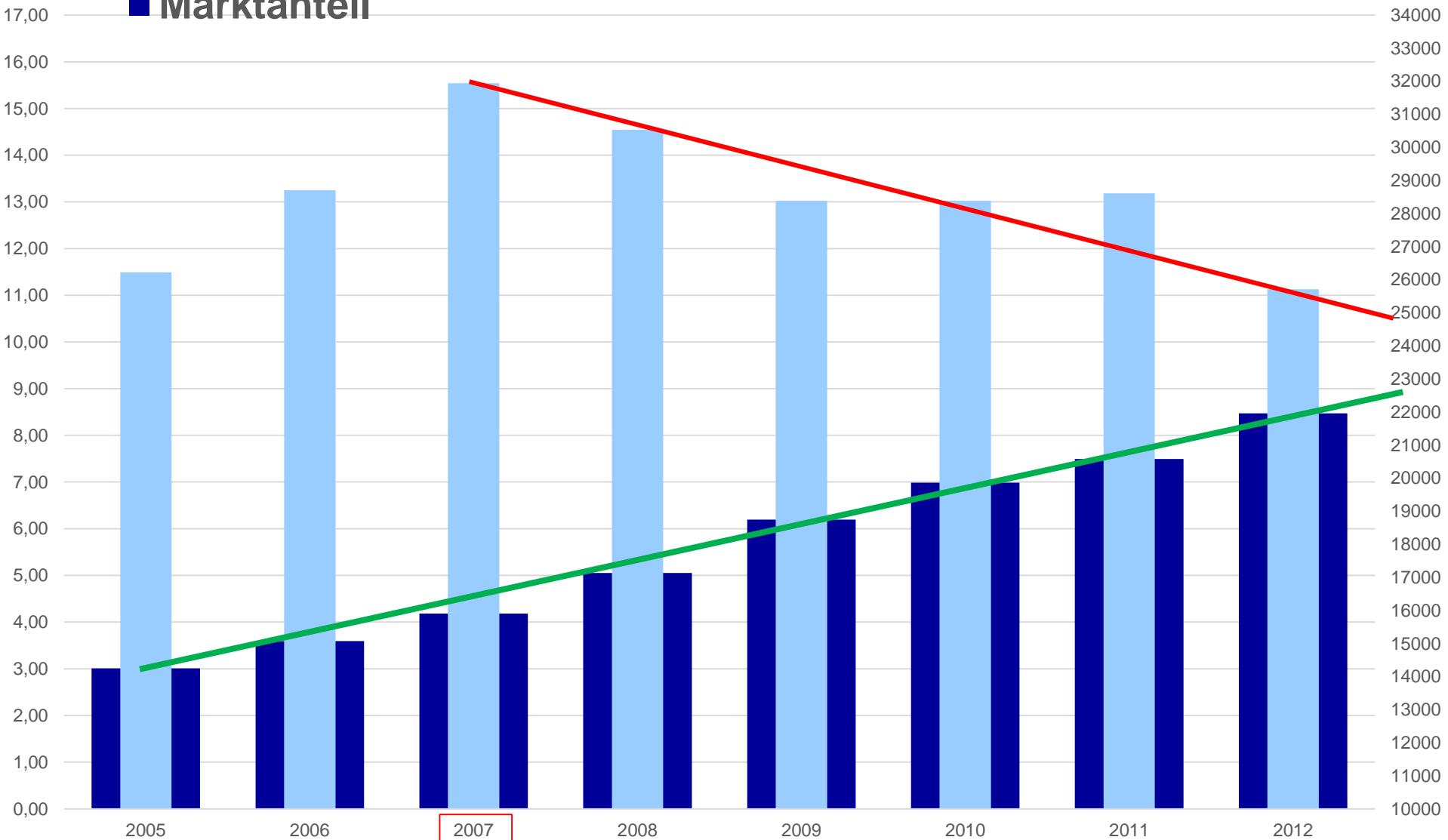


**NeuroSAFE Reduces
Radiation Therapy**

Quelle *3: BARMER GEK Krankenhaus Bericht 2012

Quelle *4: Martini-Klinik Datenbank

RRP in Deutschland / Anteil MK



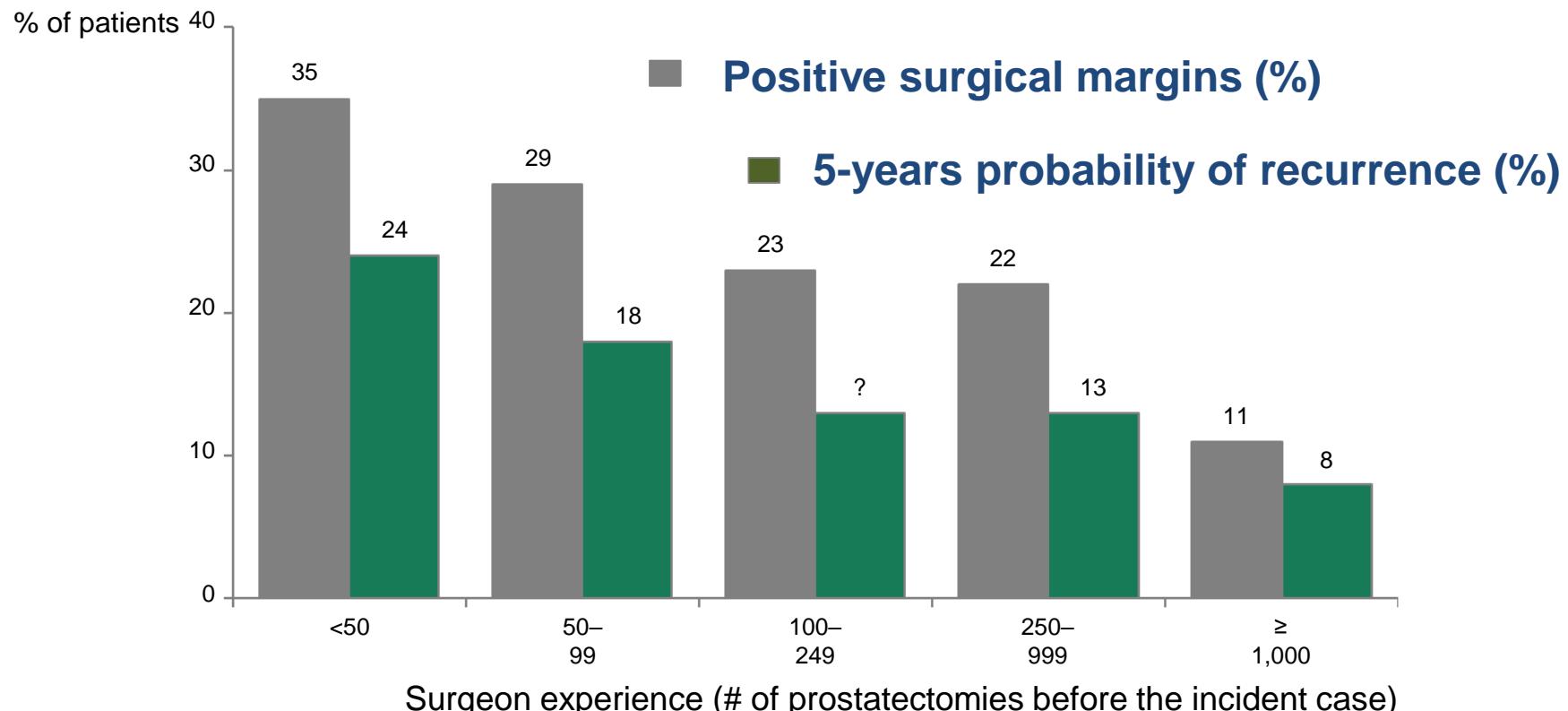
Vorteile auch für die Kern-Urologie

Win-Win

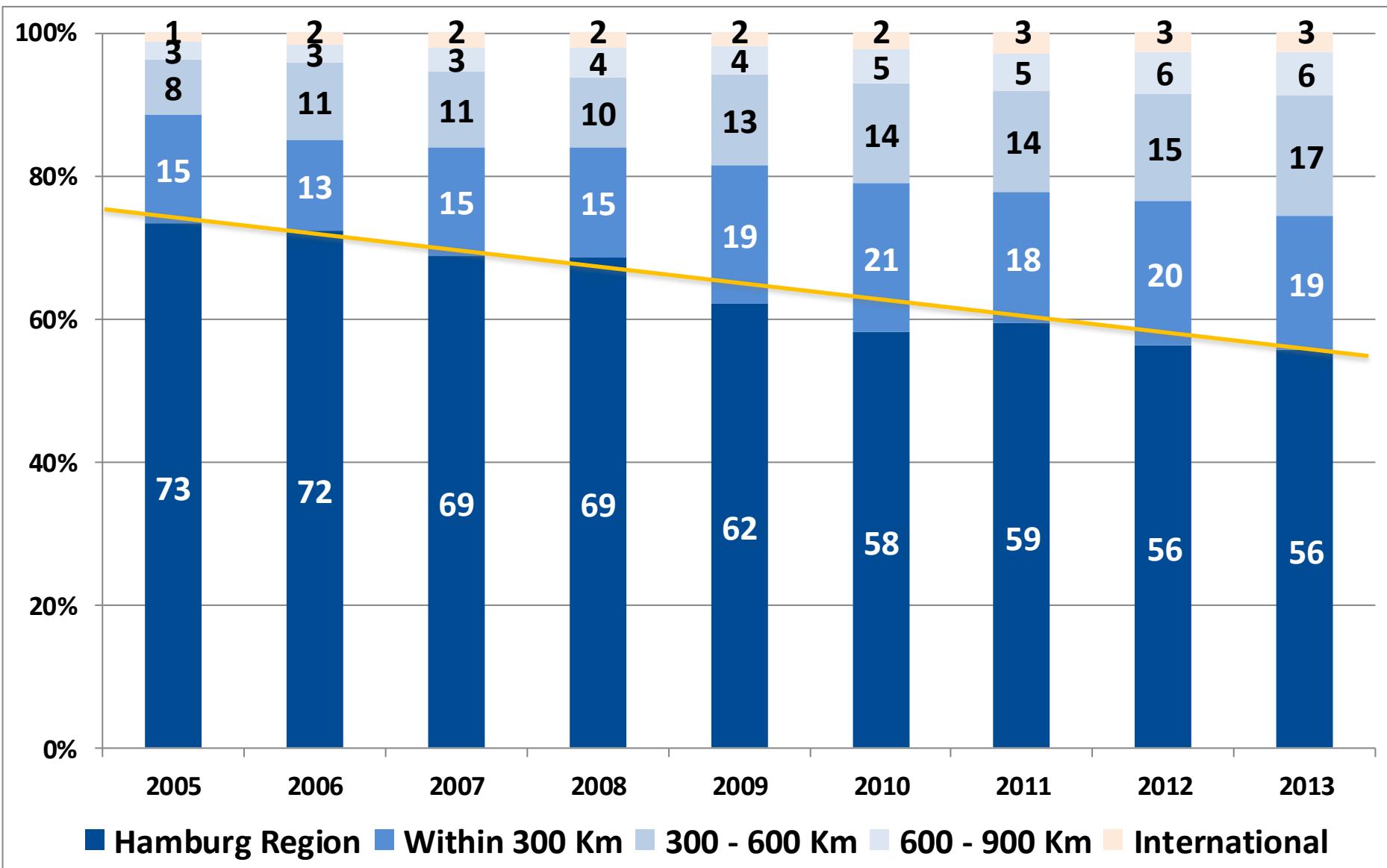
1. Ein Oberarzt der Urologie rotiert für mind. 1-2 Jahre in die Martini-Klinik mit ca 200 RP /Jahr
2. 1 bis 2 Assistenten der Urologie rotieren ca 1-Jahr in die MK mit intensiver klinischer und wissenschaftlicher Ausbildung (1 bis 2 Jahre Facharzt Anerkennung)
3. Gemeinsame Projekte: Kongresse, Fortbildung, Forschungsprojekte, Drittmittel , Vorträge , Publikationen, Auslandsjahr der Ass.
4. Gewinnabführung an das UKF

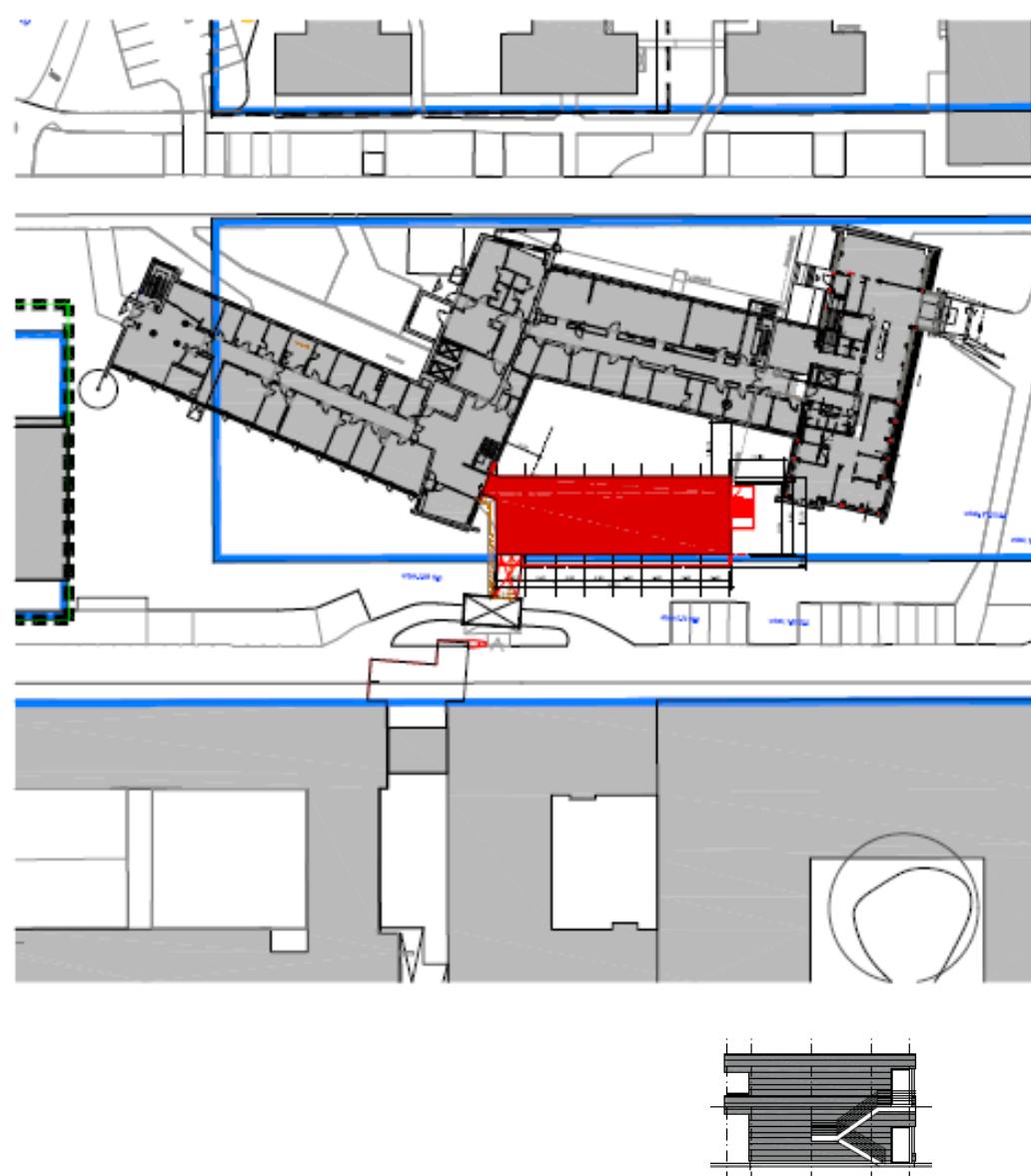
Die chirurgisch-onkologischen Ergebnisse verbessern sich mit steigender Operationszahl

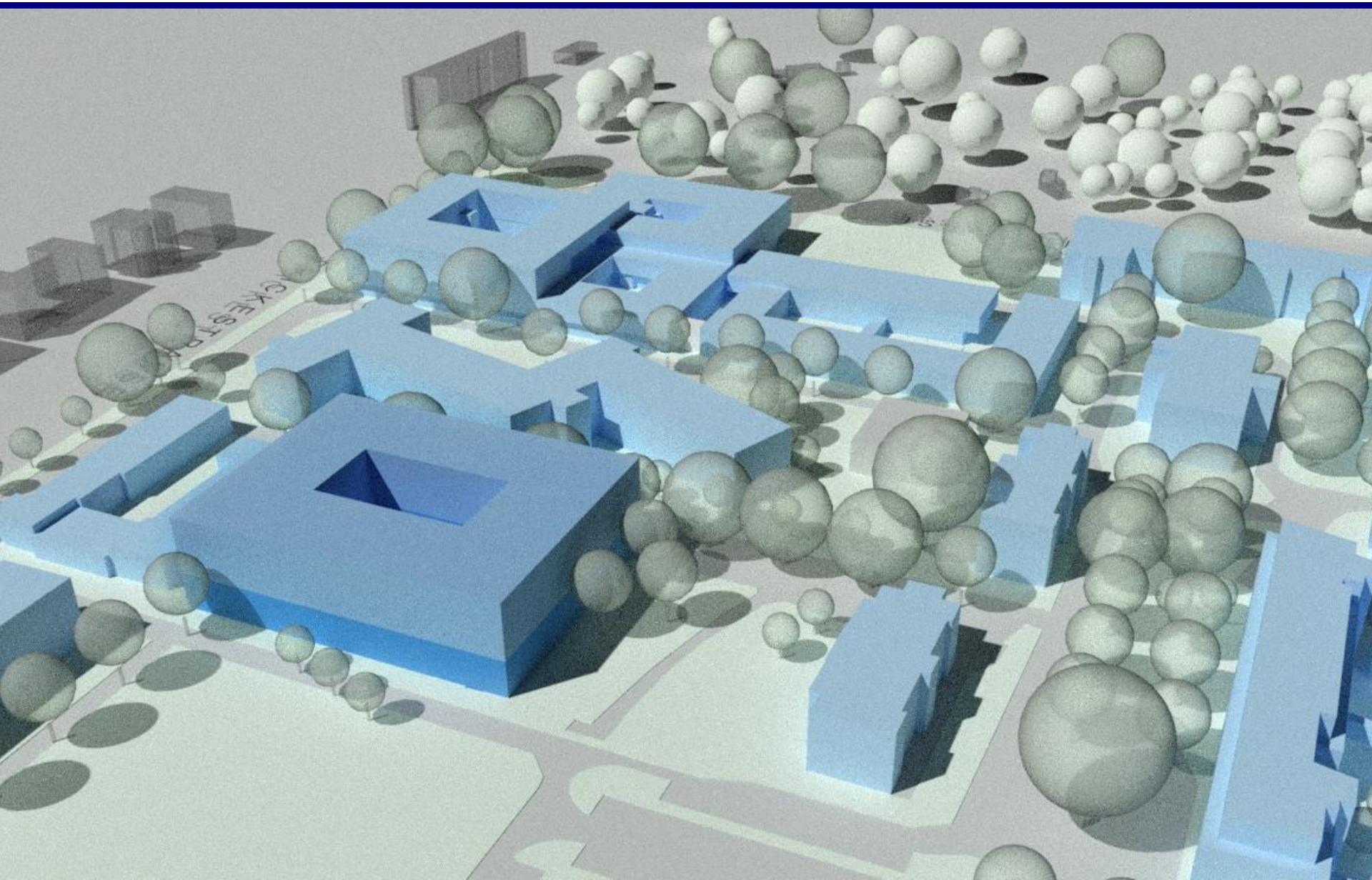
Daten der US Multicenter Studie 1996–2003 (7,765 Patienten)



Source: Vickers et al., J Natl Cancer Inst 2007; 99: 1171–1177







Some ideas to establish general Outcome Measurement in health care systems

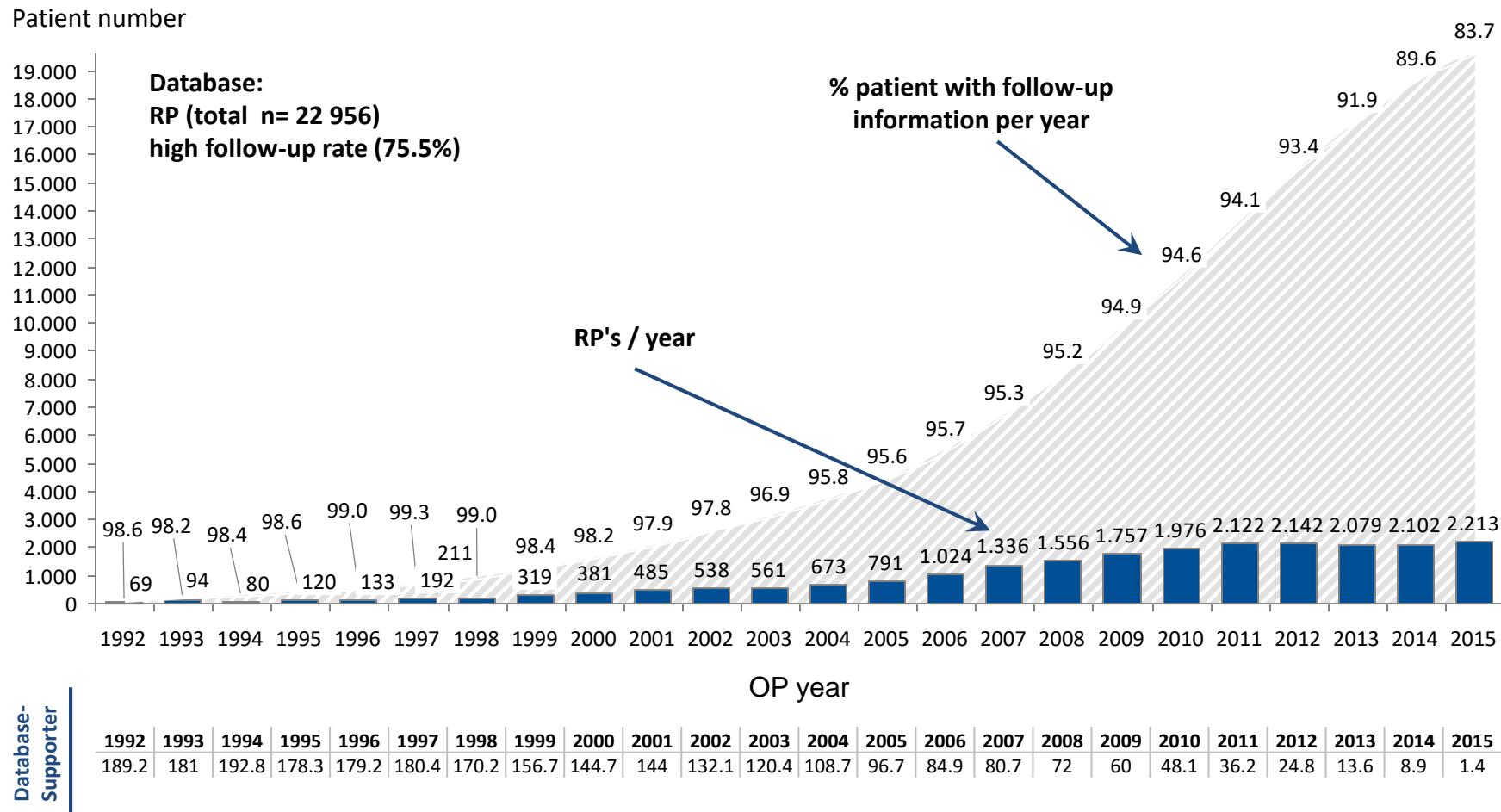
OM results for:

- **Certification for Centers**
 - **Reimbursement for treatments**
e.g. not the number of cases but quality counts
-

OM results **transparently** reported e.g. on websites of :

- **patients**
- **physicians**
- **health insurance companies**
- **hospitals**

23.000 patients have contributed so far relevant data to Martini database



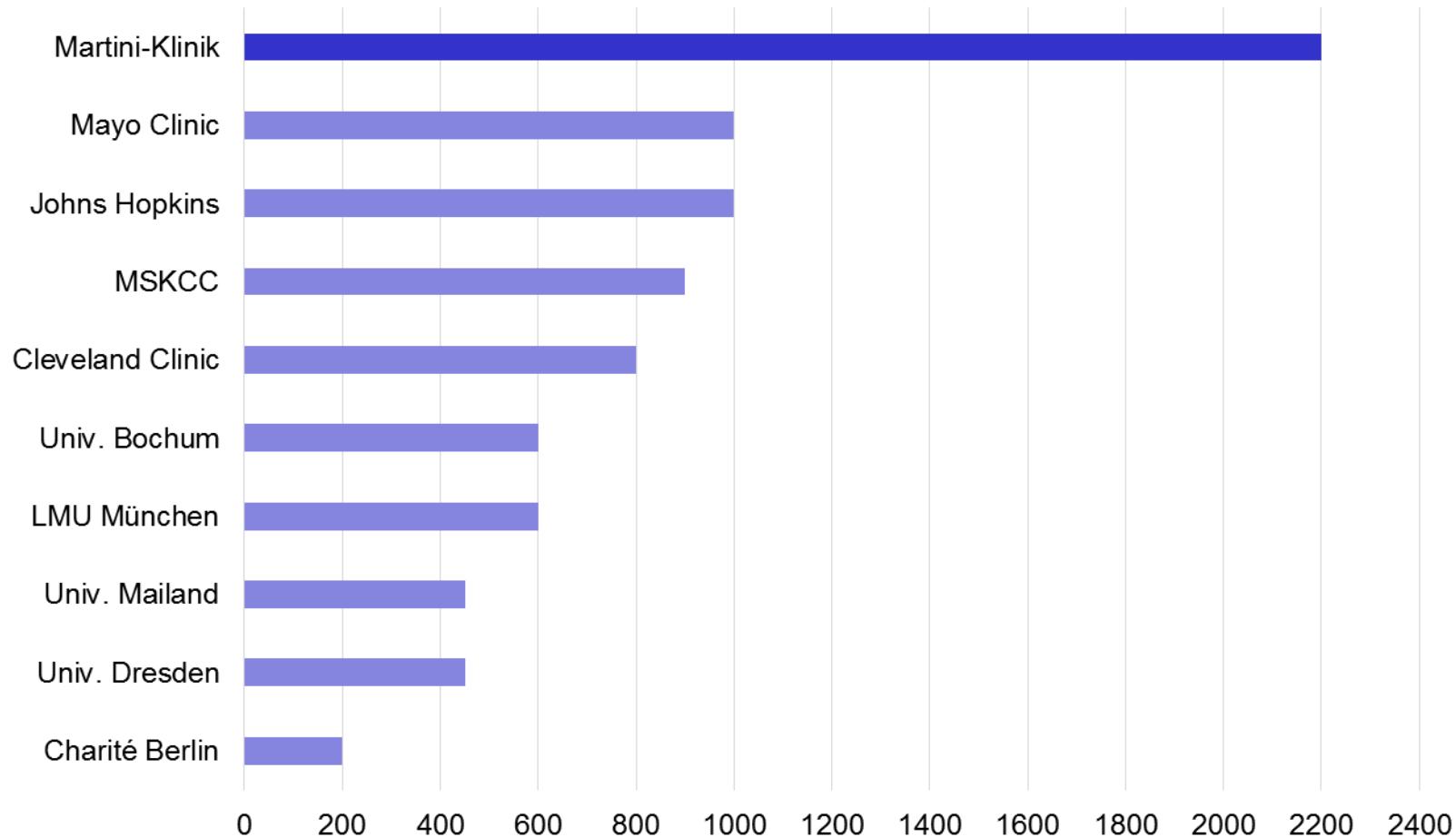
Each faculty member has a dedicated field of supra-specialization in prostate cancer

Prof. M. Graefen	• (Study Outcome Group, Robotic Surgery)
Prof. H. Heinzer	• (Resident Education, Events)
Prof. H. Huland	• (International Outcome Standardization)
Prof. A. Haese	• (Robotic Surgery, Serum/Urine Marker)
Prof. T. Steuber	• (Advanced PCa)
Prof. T. Schlomm	• (Basic Science, Genom Analysis)
PD Dr. G. Salomon	• (Focal Therapy, Imaging)
Dr. U. Michl	• (QoL, Functional Data)
Dr. I. Thederan	• (Complementary Medicine, Nutrition)
PD Dr. L. Budäus	• (Imaging)
Prof. Dr. D. Tilki	• (Clinical Science , International Cooperations)

Associated Faculty

Dr. von Breunig	• Anästhesiology
Prof.Dr. Sauter	• Pathology
Dr. Schwarz	• Radiation Therapy
PD.Dr. Beyersdorff	• Radiology
Dr. Krüger,	• Psychooncology
Dr. Schöllermann	

Top 10 academic PCa center 2015



Database Outcome measurement

„...most cited
German speaking
Urologists.“

Publikationsanalyse 2005 bis 2008:

Urologie

von LARA WINCKLER

Laborjournal 7/8 2012



Collage of 12 portraits of German-speaking urologists:

- Top row: "nervenschonende Prostataktomie: Hartwig Huland (l.)" and "Starker Hemburger: Markus Graefen (r.)"
- Second row: "Inkontinenz und Krebs in Innsbruck: W. Röninger (l., 23.) und G. Bartsch (r., 3.)" and "Prestatakreis in Hamburg: J. Watz (l., 15.) und F. Chou (r., 4.)"
- Third row: "Tumorthterapie und DaVinci: R. Kräichel-Claire (l., 10.) und E. Schach (r., 4.)" and "Prostatahypertonie in der Schweiz: U. Stader (l., 11.) und A. Bachmann (r., 19.)"
- Bottom row: "Münchner und Ein-Münchner Krebsterscher: C. Stief (l., 8.) und J. Buchwald (r., 36.)" and "Prostataektomie und Blasenstein: M. Michel (l., 31.) und P. Alken (r., 30.)"

Wie viele Publikationen untersucht?

■ Berücksichtigt wurden Papers mit Erscheinungsjahr zwischen 2005 und 2008 sowie mindestens einem Autor mit Adresse im deutschen Sprachraum. Die Zahlen für Zeitschriften und Artikel reflektieren die Datenbank „Web of Science“ des Thomson Institute for Scientific Information (ISI) in Philadelphia. Stichtag war der 22.6.2011.

Die „Käfer“ umfassten 2005 bis 2008 an einem Institut für Urologie, publizierten überwiegend in urologischen Zeitschriften oder arbeiteten in einer Linie an für die Urologie bedeutsamen Projekten. Reviews zählen für die „Käfer“-Wertung nicht.

Wichtig: Fehler, die in den Datenbanken stecken, können wir in der Regel nicht erkennen.

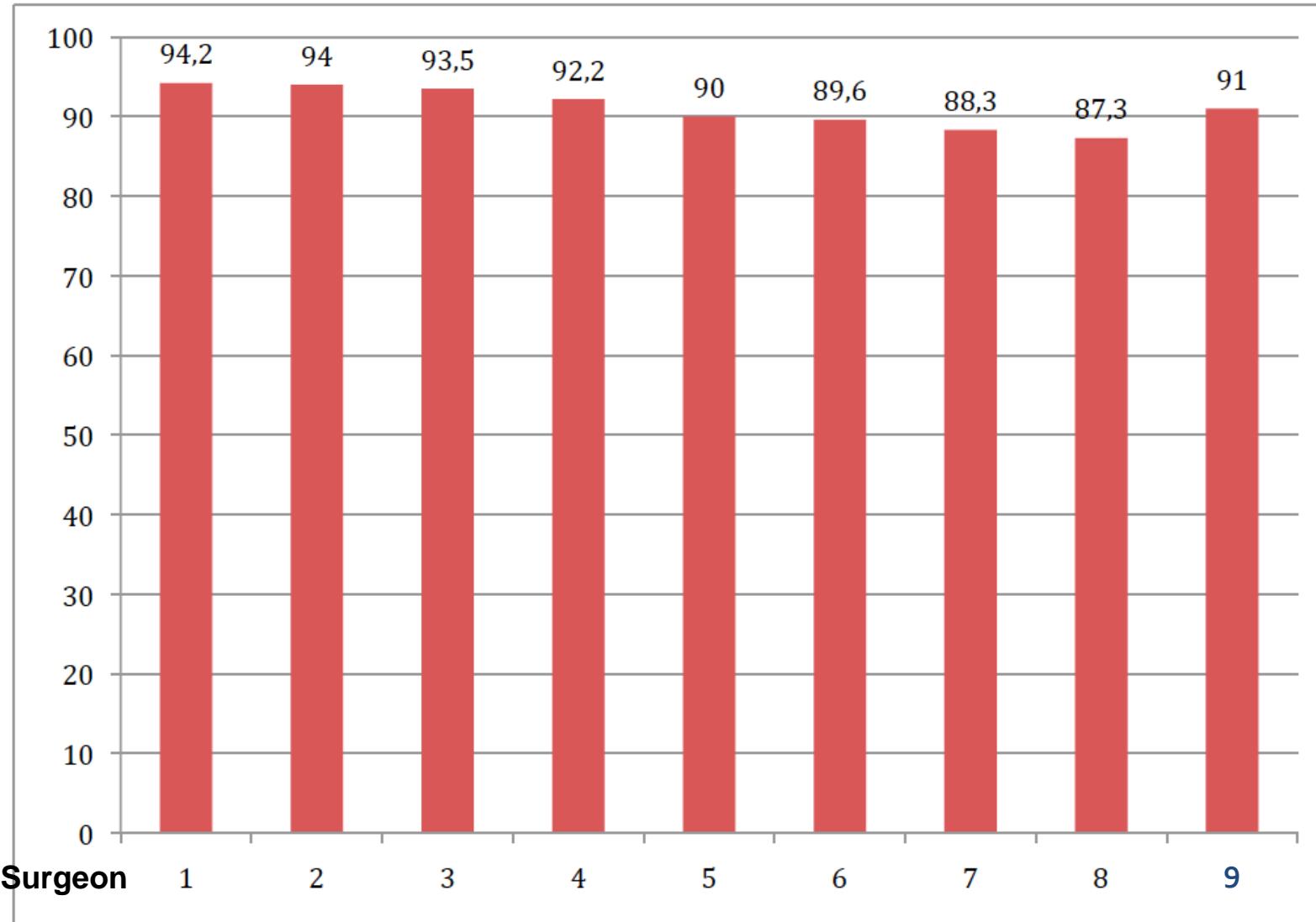
STATISTIK

Die meistzitierten Köpfe

Zitie- rungen takel	Ar- beiten
1706	83
1580	76
1576	130
1395	57
1357	66
1333	47
1307	85
1050	83
1047	60
976	57
966	45
943	56
919	41
858	45
854	52
754	76
747	46
727	37
711	43
678	40
672	60
648	37
635	39
627	33
627	27
625	27
622	21
604	34
600	48
594	65
588	31
573	70
567	28
555	32
555	38
554	35
550	28
550	38
538	51
536	34
501	27
501	33
497	26
495	37
494	34
488	42
483	37
478	55
468	28
468	42

Significantly improving continence rates over time

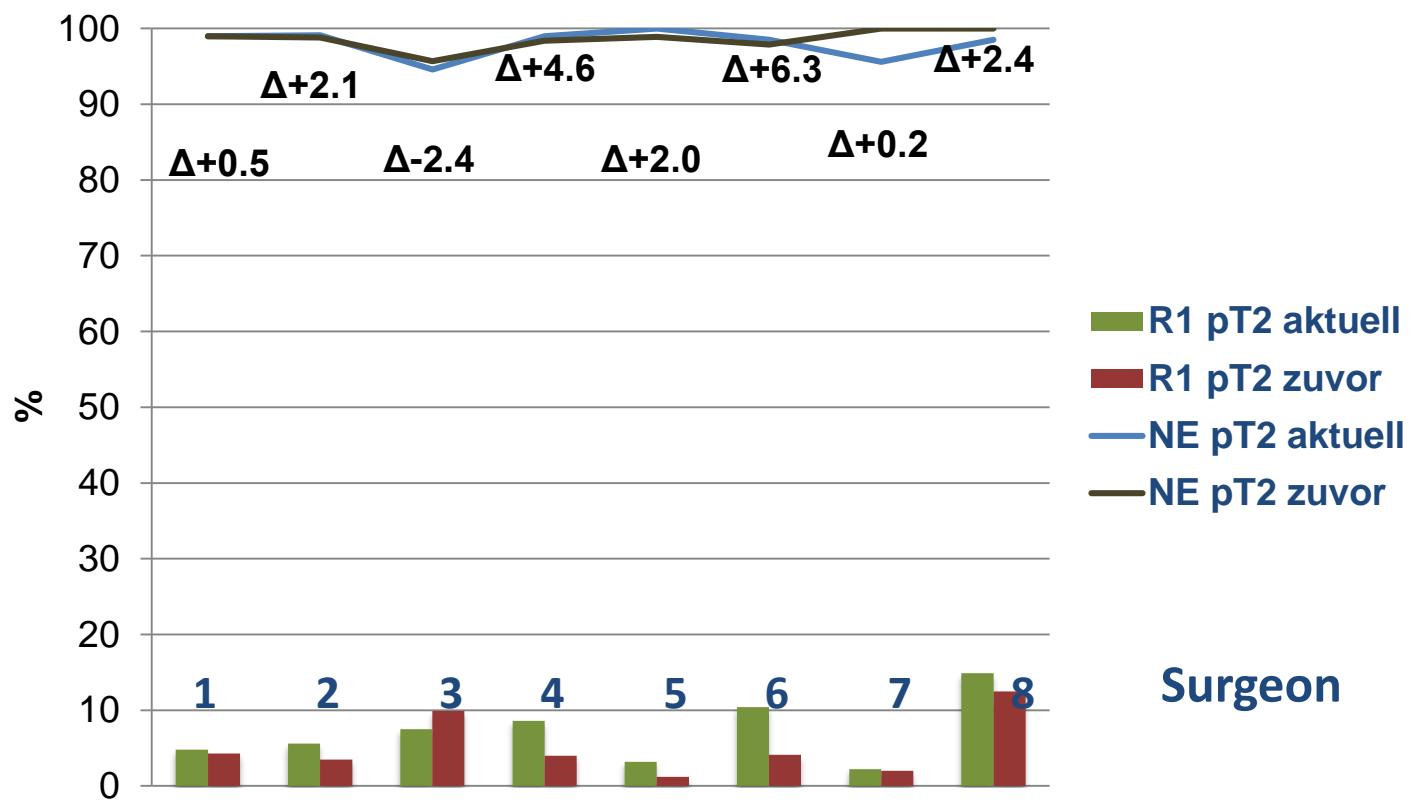
Continence (%) 1 year after RP



Nerversparing (NE) and positive margin (R1)

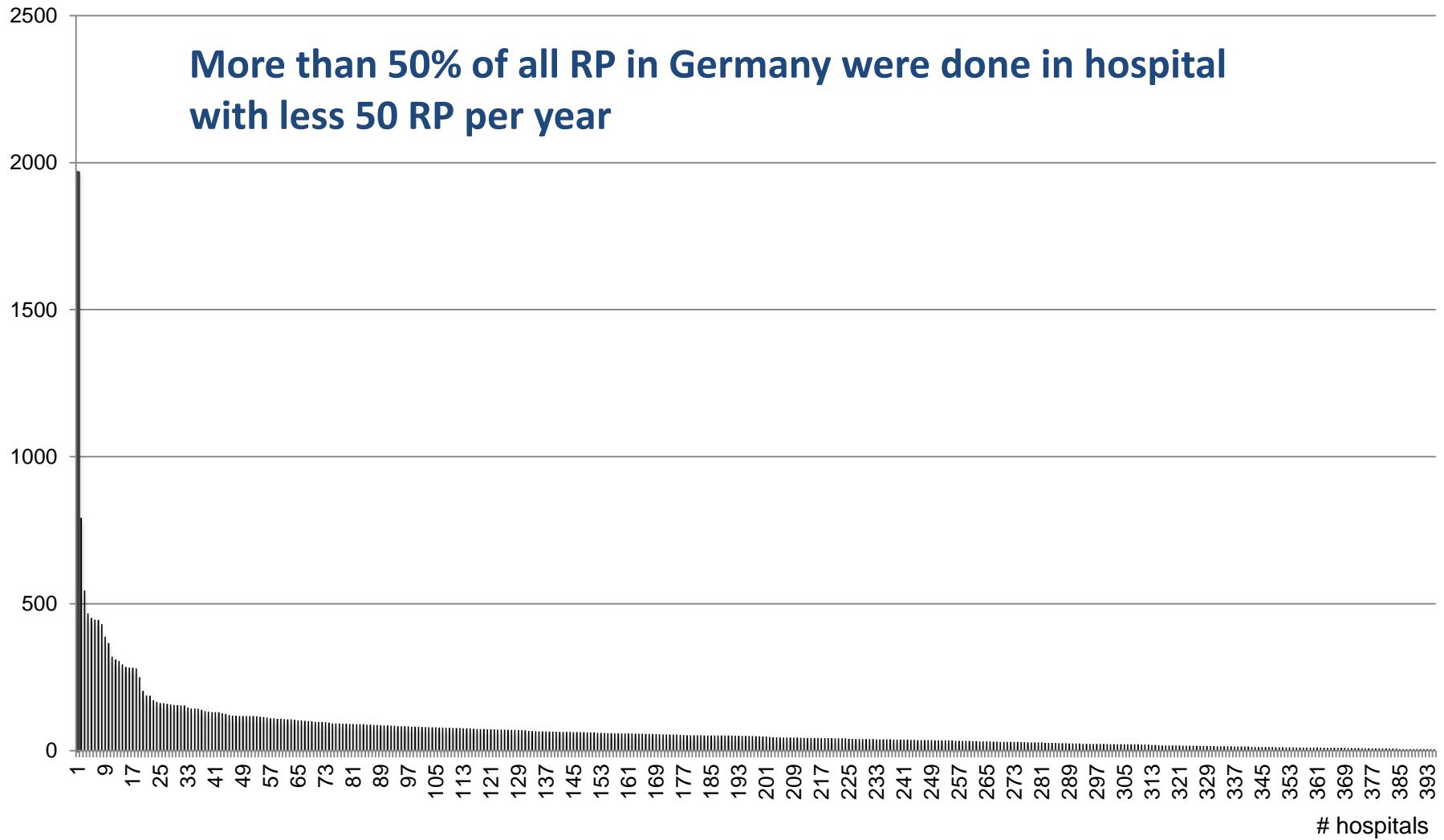
current -  before - 

pT2 Tumor



High/low volume

prostaectomies per year





Collaborative Review – Prostate Cancer

A Systematic Review of the Volume–Outcome Relationship for Radical Prostatectomy

Quoc-Dien Trinh ^{a,b,c,*}, Anders Bjartell ^d, Stephen J. Freedland ^e, Brent K. Hollenbeck ^f,
Jim C. Hu ^g, Shahrokh F. Shariat ^h, Maxine Sun ^b, Andrew J. Vickers ⁱ

low vs. high hospital volume(> 54-141 RRPs/ year)

30 day mortality : RR 1.51

Blood transfusion : $p < 0.001$

Intraoperative complications : $p < 0.01$

Postoperative complications : $p < 0.001$

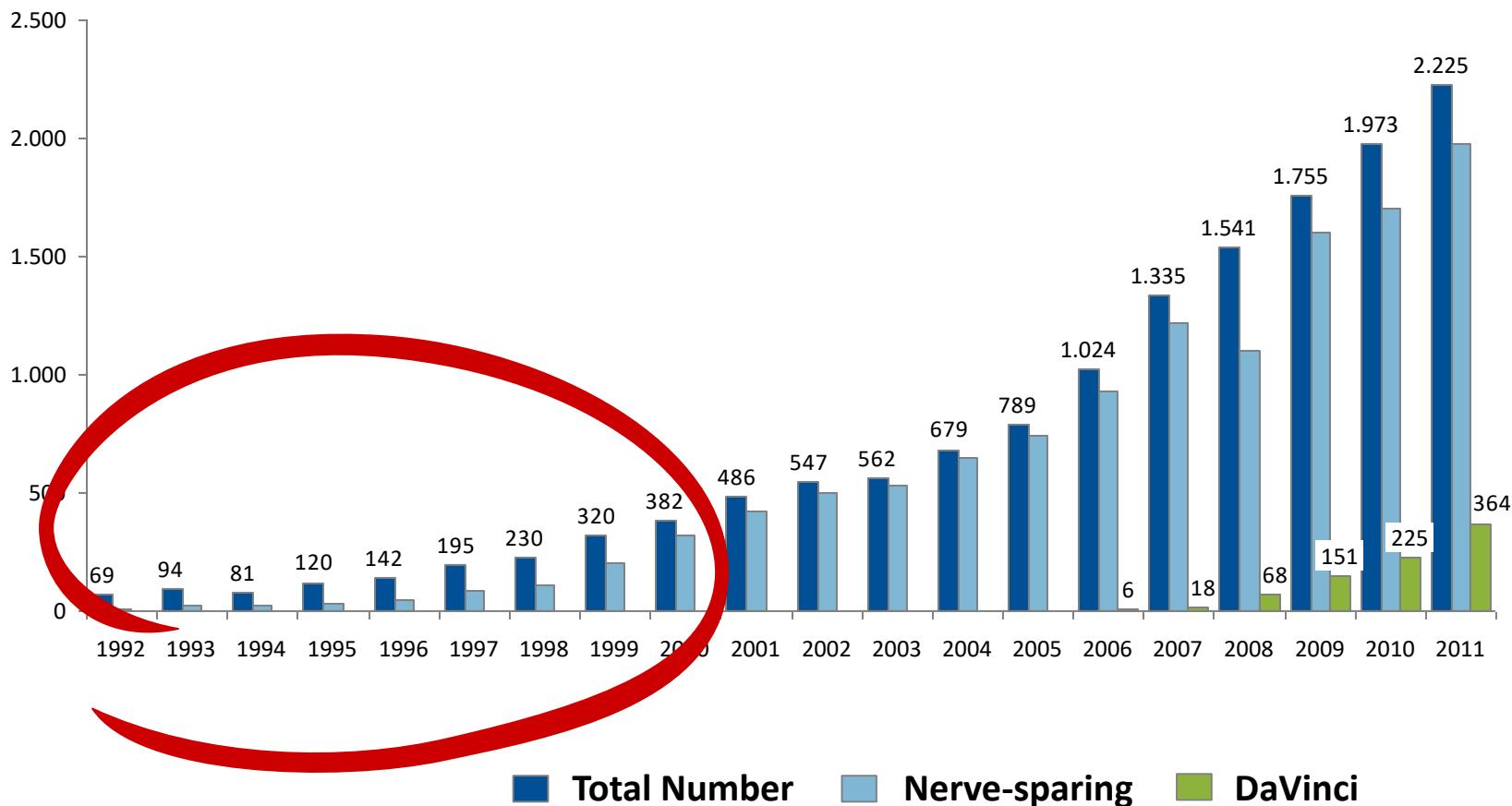
Late urinary complications : $p < 0.001$

risk of adjuvant therapy : $p < 0.001$

IMC : low: 19%, high: 1.3%, $p < 0.001$

Patient counselling

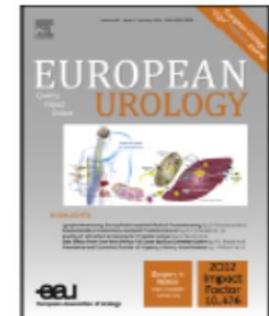
RP in HH/Martini-Klinik, 1991-2011 n=14682



- 
- Revision < 0.2 %
 - Colon/ureter injury < 0.2 %
 - death 0 %
 - blood transfusion < 5 %
 - MRSA < 0.1 %

EUROPEAN UROLOGY 65 (2014) 1017–1019

available at www.sciencedirect.com
journal homepage: www.europeanurology.com



Platinum Opinion

Improving Outcome of Surgical Procedures Is Not Possible Without Adequate Quality Measurement

*Thorsten Schlomm * , Hartwig Huland, Markus Graefen*